16th European Corporate Governance Conference
RIGA, 13 MAY 2015

Corporate Governance: a tool to increase competitiveness in the digital era
Welcome to the 16th European Corporate Governance Conference.

Our theme is *Corporate Governance: a tool to increase competitiveness in the digital era.*

The Conference is held as part of Latvia’s Presidency of the Council of the European Union.

The purpose of the Conference is to bring representatives from the public and private sector together to collaborate on possible solutions to enhance growth and competitive advantage for the European Union, through presentations and discussions of recent innovations, trends, concerns and practical challenges encountered in the field of Corporate Governance.
Corporate Governance: a tool to increase competitiveness in the digital era
# Programme

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<td>8.30 – 9.00</td>
<td>Registration &amp; Coffee</td>
<td>Conference Chair: Daiga Auzina-Melalksne, AVP, Head of Exchange Services, Nasdaq Baltic</td>
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<td>9.00 – 9.10</td>
<td>Welcome Speech</td>
<td>Dzintars Rasnačs, Minister of Justice of Latvia</td>
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<td>9.10 – 9.20</td>
<td>Opening Speech</td>
<td>Juris Spiridonovs, Acting State Secretary, Ministry of Economics of Latvia</td>
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| 9.20 – 10.45  | Panel Discussion 1                         | **Governance as a Competitive Tool:**  
**Moderator & Introductory Speech:** Daniel Blume, Senior Policy Analyst, OECD Directorate for Financial and Enterprise Affairs Division  
Kerrie Waring, Managing Director, ICGN  
Laila Medin, Deputy State Secretary on law policy at the Ministry of Justice of Latvia  
Per Lekvall, Member, Swedish Corporate Governance Board, Member of the Policy Committee of ecoDa  
Prof. Dr. Dirk Zetzsche, LL.M. (Toronto), Propter Homines Chair for Banking and Securities Law, University of Liechtenstein|
| 10.45 - 11:15 | Coffee Break                               |                                                                                                                                                                                                       |
| 11.15 – 12.30 | Panel Discussion 2                         | **Governance in a Digitalised World:**  
**Moderator:** Dr. Peter Katko, Head of IP/IT Law, Germany Switzerland and Austria, EY  
Guna Paidere, Director General, Register of Enterprises of the Republic of Latvia  
Jeroen Hooijer, Head of Unit, European Commission, DG Justice, Corporate Governance, Company Law and Anti-Money Laundering  
Rimantas Žylius, Managing Director, Norway Registers Development AS; former Minister of Economy in Lithuania  
Susannah Haan, Secretary General, EuropeanIssuers  
Sue Harding, Director, Financial Reporting Lab, Financial Reporting Council |
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<td>12.30 – 14.00</td>
<td>NETWORKING LUNCH</td>
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| 14.00 – 14.30 | KEYNOTE SPEECHES          | Laila Medin, Deputy State Secretary on law policy at the Ministry of Justice of Latvia  
Kenneth Jorgensen, Director, Sales Executive, Nordic Global Corporate Solutions Nasdaq |
| 14.30 – 15.45 | Panel Discussion 3         | The Shareholder Dimension:  
**Moderator:** David Devlin, Chairman, ECGI  
Amra Balic, Head of Corporate Governance & Responsible Investment, BlackRock EMEA  
Peter Stracar, CEO Central and Eastern Europe GE, Global Growth and Operations  
Guy R Jubb, Global Head of Governance & Stewardship, Standard Life Investments  
Francesco Chiappetta, Senior Advisor, Pirelli & C. S.p.A; Chairman, Company Law WG, BusinessEurope  
Ivars Bergmanis, Head of Institutional Markets at AS LHV Pank, Research Division |
| 15.45 – 16.15 | TEA BREAK                   |         |
| 16.15 – 17.30 | Panel Discussion 4         | The Role of the Board:  
**Moderator:** Chris Hodge, Executive Director of Strategy, Financial Reporting Council  
Lars-Erik Forsgårdh, Chairman, ecoDa  
Guylaine Saucier, Audit Committee Chair, Wendel  
Gatis Kokins, Chairman of the Supervisory Council, Lattelecom  
Auke de Bos, Professor, Erasmus Universiteit Rotterdam; EY, Partner  
Aldo Cardoso, Board member, GDF Suez, Imerys, Bureau Veritas; Senior Advisor at Deutsche Bank |
| 17.30 – 17.45 | CONCLUDING REMARKS       | Jeremy Jennings, Regulatory & Public Policy Leader, EY, EMEIA |
| 17.45 – 19.00 | COCKTAILS                   |         |
PANELISTS

DAIGA AUZINA-MELALKSNE
AVP, Head of Exchange Services at Nasdaq Baltic
Ms Daiga Auzina-Melalksne is Head of Exchange Services at Nasdaq Baltic. She is chairwoman of the management board at Nasdaq Riga and has served as Head of Operations in Latvia at OMX Exchanges Ltd since April 1, 2005.

AMRA BALIC
Head of Corporate Governance & Responsible Investment, EMEA BlackRock
As Head of Corporate Governance and Responsible Investment (CGRF) in EMEA, Amra is responsible for leading BlackRock’s CGRF efforts in London, covering engagement and voting in Europe, the Middle East and Africa. Amra joined BlackRock from Standard & Poor’s, where she was a Director in European Corporate Credit Ratings, integrating corporate governance into the ratings process.

IVARS BERGMANIS
Head of Institutional Markets at AS LHV Pank, Research Division
Mr. Bergmanis has more than 20 years of global financial market experience. After working on both buy side and sell side, he has since focused on the Baltics and participated directly in almost every significant Baltics-related IPO/ECM. Mr. Bergmanis has used this role to forge strong relationships with institutional investors active in the Baltics.

DANIEL BLUME
Senior Policy Analyst, OECD Directorate for Financial and Enterprise Affairs Corporate Affairs Division
Daniel Blume is responsible for oversight of the OECD’s corporate governance work with non-member countries. He manages the Latin American Roundtable on Corporate Governance and its Companies Circle, and the Latin American Network on Corporate Governance of State-Owned Enterprises. He has led corporate governance reviews on several countries.

AUKE DE BOS
Professor, Erasmus Universiteit Rotterdam, EY, Partner
Auke de Bos is the Professional Practice Director of EY’s assurance practice in the Netherlands, specialising in assurance, corporate governance and financial reporting. He has worked with a range of companies and has a doctorate from Erasmus University, and is a part-time professor in business economics. He works with a wide range of multinational companies, helping set standards and advising on corporate governance.

ALDO CARDOSO
Board member, GDF Suez, Imerys, Bureau Veritas; Senior Advisor at Deutsche Bank
Mr Cardoso was formerly a director of Orange, Mobistar and Accor. He was CEO of Andersen Worldwide in 2002, responsible for the complex dismantling of Andersen’s extensive international business and negotiating with regulators and other professional authorities. He is a lecturer in corporate governance and trust strategy in Paris.

FRANCESCO CHIAPPETTA
Senior Advisor, Pirelli & C. S.p.A; Chairman, Company Law WG, BusinessEurope
Mr Chiappetta worked for 10 years at Consob, Italy’s securities and exchange supervisory authority, where he became head of the regulatory department. He joined Pirelli in 2001 as head of legal and corporate affairs and in 2009 became General Counsel and CEO Assistant. With extensive experience in company law, he is a published author and has held several academic positions.

DAVID DEVLIN
Chairman, European Corporate Governance Institute (ECGI)
David Devlin became Chairman of the ECGI in 2014. He was a partner in PricewaterhouseCoopers in Dublin until 2012. He was lead Partner for PwC’s global interaction with governments, regulators and international organisations. David was a member of the European Commission’s European Corporate Governance Forum and a past president of the European Federation of Accountants.

LARS-ERIK FORSGÄRDH
Chairman, ecoDa
Lars-Erik Forsgärdh is Chairman of the Swedish Academy of Board Directors, Chairman of the European Confederation of Directors’ Associations, ecoDa since April 2014 and Chairman of the Swedish Foundation for Share Promotion. With a PhD in Accounting and Finance and formerly a teacher and researcher at Stockholm School of Economics, Lars-Erik was CEO Swedish Shareholders’ Association until 2006.

SUSANNAH HAAN
Secretary General, Eurofinance
Susannah is Secretary General of Brussels-based Eurofinance, representing the interests of companies with equity securities admitted to trading in Europe. Susannah was an advisor on post-financial crisis issues to the Financial Reporting Council, working with Sir David Walker and leading the FRC consultation on a Stewardship Code for institutional investors.

SUE HARDING
Director, Financial Reporting Lab, Financial Reporting Council
Sue leads the FRC’s Financial Reporting Lab, which brings companies and investors together to develop improvements and innovation in reporting practices. She is an independent company reporting analyst, a member of EFRAG’s User Panel, a participant in the Corporate Reporting Users Forum and former co-chair of the IASB’s Capital Markets Advisory Committee. Sue was previously a Managing Director of Standard & Poor’s Ratings Services.

CHRIS HODGE
Executive Director of Strategy, Financial Reporting Council
Formerly Director of Corporate Governance, Chris has a deep understanding of the corporate governance agenda and the environment in which the FRC works, including in Westminster and Brussels, and chairs the European Corporate Governance Codes Network of bodies responsible for national codes.

JEROEN HOOIJER
Head of Unit, European Commission, DG Justice, Corporate Governance, Company Law and Anti-Money Laundering
Jeroen Hooijer is the Head of Unit dealing with corporate governance, company law and anti-money laundering in DG Justice and Consumers at the European Commission. Jeroen practised as competition and trade lawyer in the Netherlands and in Brussels. In the Commission, Jeroen has an extensive background on trade matters and internal market policies.

JEREMY JENNINGS
Regulatory & Public Policy Leader, EY EMEIA
Based in Brussels since 1990, Jeremy has spent most of his professional career dealing with public policy matters in cooperation with the other large accounting networks and the wider European profession. From 2003 until 2011, Jeremy was Chairman of the European Contact Group (ECG). He was awarded an OBE in the New Year Millennium honours for service to UK/Belgian trade.
Kenneth Jorgensen is a certified European Financial Adviser and is a director for Nordic Global Corporate Solutions at Nasdaq. A graduate in business administration and financial planning from Copenhagen Business School, Mr Jorgensen worked at Danske Bank in corporate banking prior to joining Nasdaq in 2006.

Guy R Jubb
Global Head of Governance and Stewardship, Standard Life Investments (SLI)
Guy has responsibility for SLI’s governance and stewardship principles and policy guidelines. He is also co-chair of several groups, including the Global Auditor Investor Dialogue and the GC100 and Investor Working Group. He is a council member of the ICA of Scotland and the advisory group of the Public Company Accounting Oversight Board, the US audit regulator.

Dr Peter Katko
Head of IP/IT Law, Germany Switzerland and Austria, EY
Dr Peter Katko has a law degree and completed his doctorate at the Max-Planck Institute for Intellectual Property. Working as a lawyer for EY, he is also appraiser for privacy protection at the independent country center for data protection in Schleswig-Holstein for Germany and the EU (EuroPrise). His main consulting service areas are in information technology, privacy protection and intellectual property.

Gatis Kokins
Chairman, Lattelecom Supervisory Council
With a masters in physics and an MBA from Riga’s Stockholm School of Economics, Mr Kokins has also studied macroeconomics in London and INSEAD’s “Leading from the Chair” programme. He was a vice-president at what is now Swedbank and is a past chairman of the supervisory council of Parex bank (now Citadele bank) in Lithuania.

Per Lekvall
Member, Swedish Corporate Governance Board, Member of the Policy Committee of ecoDa
Per Lekvall is a board member of the Swedish Corporate Governance Board, which developed the country’s corporate governance code. During a career in international business and management consulting he served as CEO of the Swedish Academy of Board Directors. He lectures and his published work includes the role of the board in SMEs.

Laïla Medin
Deputy State Secretary on law policy at the Ministry of Justice of Latvia
Laïla Medin became Deputy State Secretary on Law Policy of the Latvian Ministry of Justice in 2009. She is responsible for the development of state policy in many law domains, coordinating drafting legal acts and implementation of EU law in the Latvian legal system. A graduate of the Riga School of Law and lecturer, she has represented the Latvian Government at international organisations, including the UN, EU and OECD.

Guna Païdere
Director General, Latvian Register of Enterprises
Guna is responsible for the efficient operation of the Latvian Register and its contribution to Latvia. Guna assumed the leading role in 2013, partly thanks to her key work on strategic development of the Register’s departments and her implementation of e-service. She is also involved in different EU working groups to improve the Latvian business environment.

Dzintars Rasnac
Minister of Justice of Latvia
Previously Minister for Justice from 1995 to 1998 (under three consecutive governments) and Member of the Saeima (Parliament) from 1998 to 2010, Mr Rasnac has held several leading positions, including Secretary of the Saeima, Parliamentary Secretary to the Minister for Defence, chair of the legal affairs committee, chair of the European affairs committee and member of the Latvian delegation to the NATO Parliamentary Assembly for seven years.

Guyline Saucier
Audit Committee Chair, Wendel
A Fellow of the Institute of Chartered Accountants and lead director of the Institute for Governance of Public and Private Corporations, Mme Saucier sits on the boards of several major corporations, including Wendel, Scor SE and Junex Inc. She was the first woman to be appointed President of the Québec Chamber of Commerce.

Juris Spiridonovs
Acting Secretary of State, Ministry of Economics of Latvia
Previously Deputy Secretary of State, Juris Spiridonovs’ responsibilities include governmental policies in the energy sector (natural gas, electricity, heating), construction and housing. He is also in charge of liberalising the Latvian electricity and gas market. Previously he was responsible for overall environmental policy in Latvia. Juris holds a doctorate in economics and two master’s degrees.

Peter Stracar
CEO Central and Eastern Europe GE, Global Growth and Operations
Since January 2013, Peter has been CEO for GE in Central and Eastern Europe – an important growth region for GE and major technology, engineering and manufacturing location with 27,000 employees. Earlier, Peter was President of Asia Pacific, Hilti Corporation based in Hong Kong. Born in Slovakia in 1965, Peter holds a master’s degree in electronic engineering and computer science.

Kerrie Waring
Managing Director, ICGN
Kerrie is responsible for driving ICGN’s strategy to inspire global governance reform across 50 countries. ICGN Members are led by investors with assets under management in excess of US$26 trillion. Prior to ICGN, she led an initiative on US-UK corporate governance at the ICAEW. Earlier, at the UK Institute of Directors, she established IOD International. Kerrie was named Rising Star of Corporate Governance at the Yale School of Management in 2008.

Prof. Dr. Dirk Zetzsche, LL.M. (Toronto)
Propter Homines Chair for Banking and Securities Law, University of Liechtenstein
Prof. Zetzsche is the former Independent Chair of the Best Practice Principles Group that developed the ESMA-sponsored industry code for proxy advisors. Professor of law at the University of Liechtenstein, he is also co-director of the Center for Business and Corporate Law at Heinrich Heine University in Düsseldorf. He has extensive experience of both shareholder voting and institutional investments.

Rimantas Zylius
Managing Director, Norway Registers Development AS
Rimantas Zylius was Lithuanian Minister of Economy until the end of 2012, after three years as vice-minister in charge of reducing red tape and improving the business environment. Under his leadership the financial performance of state-owned enterprises improved significantly. Mr Zylius holds a master’s degree in organisational psychology from Vilnius University.
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