

TIMING & SESSION DAY 1 - DECEMBER 6th

8h00 Registration & Coffee

9h00 1 Welcome

Min. Stefaan De Clerck, Belgian Federal Minister of Justice

9h30 2 Plenary introduction - (How) Can corporate governance foster long-term success?

Moderator: Prof. Baroness Lutgart Van den Berghe, Executive Director, GUBERNA

Panellists: Prof. Gilbert Lenssen, President, EABIS

Prof. Robert Grant, Professor of Strategic Management, Bocconi

Dr. Roch Doliveux, CEO, UCB Group

10h30 3 Recipes for a multitude of board practices instead of a one-size-fits-all

Moderator: dr. Abigail Levrau, Doctor Assistant, GUBERNA

Panellists: Prof. Mette Neville, Aarhus School of Business, Aarhus University

or

Prof. Naomi Chambers, Manchester Business School

Prof. Joseph Warburton, Whitman School of Management

Workshops

5 To what extent do/must board duties include stakeholder expectations?

Moderator: Mr. Mark Goyder, CEO, Tomorrow's Company

Panellists: Mr. Punit Arora, Whitman School of Management

Prof. Dick de Waard, University of Groningen

dr. Stefan Schepers, Partner EPPA

or

12 Boardroom effectiveness: reconfiguring the position of non-executive directors & chairmen

Moderator: Prof. Philippe Haspeslagh, dean, Vlerick Leuven Gent Management School

Panellists: Prof. Jaap Winter, member of the ECGF, partner at De Brauw Blackstone Westbroek

Prof. Laura F. Spira, Oxford Brookes University

Prof. Alexander Bukhvalov, Graduate School of Management, St. Petersburg

11h30 Coffee Break

12h00 4 Translating enlarged director duties into law: a European or a national approach?

Moderator: Prof. Alain François, University of Brussels, Partner Eubelius

Panellists: Prof. Loizos Heracleous, Warwick Business School

Prof. Blanaid Clarke, University College Dublin

Prof. Beate Sjøfjell, University of Oslo

or

6 Lessons from corporate and financial crises

Moderator: Prof. Nigel Roome, Tilburg University

Panellists: Prof. Nick Lin-Hi, University of Mannheim

Prof. Agnieszka Slomka, Warsaw School of Economics

Prof. Markus Schmid, University of Mannheim

Workshops

or

8 Shareholder Monitoring

Moderator: Mr. Philippe Lambrecht, Secretary-General, VBO-FEB

Panellists: Prof. Christophe Van der Elst, Tilburg University

Prof. Christine Mallin, Birmingham Business School

13h00 Lunch

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13h00 Lunch

14h00 9 Plenary Session - How to measure what really counts?
Moderator: Prof. Andrew Kakabadse, Cranfield University, School of Management
Panellists: Prof. Richard Leblanc, York University
 Prof. Paul Strebhel, IMD Lausanne
 Mr. John Vassallo, Vice President EU Affairs, Microsoft

15h30 Coffee Break

16h00

10 Enhancing board effectiveness through director education and board/director support
Moderator: dr. Roger Barker, Head of Corporate Governance, Institute of Directors, UK
Panellists: Mr. Seamus Gillen, Director of Policy, ICSA
 Prof. Paola Schwizer, SDA Bocconi School of Management
 Mr. Sikko Onnes, Partner, Egon Zehnder International

or

11 Enhancing board effectiveness through boardroom diversity
Moderator: Prof. Herman Daems, chairman, Corporate Governance Committee
Panellists: Mrs. Elin Hurvenes, founder, Professional Boards Forum
 Mrs. Sybilla Dekker, chairman, Talent naar de Top
 Prof. Renee Adams, UQ Business School, The University of Queensland

or

7 Board duties and board effectiveness: the case of executive remuneration
Moderator: Mr. Xavier Baeten, Vlerick Leuven Gent Management School
Panellists: Prof. Dean Hennessy, University of Tilburg
 Prof. Nada Kakabadse, University of Northampton's Business School
 Prof. Werner Jörg, University of Bremen, Germany

17h30 Cocktail / end of Day 1

19h30 13 Dinner - Routes to effective governance regulation
 Introduction: Baron Luc Bertrand, chairman, GUBERNA
 Speech: Prof. Eddy Wymeersch, Chairman, ECGI

TIMING & SESSION DAY 2 - DECEMBER 7th

9h00	14	Opening Session - Board duties and board effectiveness in different shareholder configurations: lessons learned at day 1	
	<u>Rapporteurs:</u>	Prof. Gilbert Lenssen, President, EABIS Prof. Andrew Kakabadse, Cranfield University, School of Management	
9h30	15	Plenary Session - Board and governance effectiveness: coping with governance paradoxes	
	<u>Moderator:</u>	Prof. Baroness Lutgart Van den Berghe, Executive Director, GUBERNA	
	<u>Panellists:</u>	Mrs. Daniela Weber-Rey, Partner, Clifford Chance dr. Neville Bain, chairman, Institute of Directors, UK	
10h30		Coffee Break	
11h00	16	ECGI Session - Shareholder Activism : A Source of Value Creation?	
	<u>Moderator:</u>	Prof. Marco Becht, Solvay Brussels School, CEPR and ECGI	
	<u>Panellists:</u>	Prof. Luc Renneboog, Tilburg University, ECGI Prof. Julien Franks, London Business School, CEPR and ECGI	
12h00	17	Plenary Session - More effective governance in listed companies: the role of institutional shareholder and market monitoring	
	<u>Moderator:</u>	Prof. Eddy Wymeersch, former chairman, CESR	
	<u>Panellists:</u>	Mr. Jean-Nicolas Caprasse, head corporate governance RiskMetrics Group/ISS Governance Services Mr. Johan Van der Ende, member Executive Committee at PGGM Mr. Chris Hodge, Head of Corporate Governance, FRC	
13h00		Lunch	
14h00	18	Plenary Session - More effective governance - the model of controlling shareholder monitoring in listed companies	
	<u>Moderator:</u>	Prof. Louis Verbeke, chairman, Vlerick Leuven Gent Management School	
	<u>Panellists:</u>	Mr. Christophe Clerc, partner, Marccus Partners, Paris Baron Luc Bertrand, CEO, Ackermans & van Haaren Mr. João Talone, General Partner, Magnum Capital	
<i>Parallell Session EABIS</i>	14h00 - 15h15	<i>The bigger picture and polyvalent perspectives on Corporate Governance</i>	
	<u>Chair:</u>	Prof. Andrew Kakabadse, Cranfield University, School of Management	
	<u>Co-chair:</u>	Prof. David Bevan, Director of Academic Affairs, EABIS	
	<u>Panellists:</u>	dr. Isaac Mostovicz, Chairman, Janus Thinking dr. Oliver Marnet, Exeter University Business School dr. Izabela Kołodkiewicz, Kozminski University, Warsaw Mr. Gabriel Cantu, Durham University Schools of Law and Business	
15h00		Coffee Break	
15h30	19	Plenary Session - More effective governance - the model of controlling shareholder monitoring in unlisted companies	
	<u>Moderator:</u>	Prof. Philippe Haspeslagh, dean, Vlerick Leuven Gent Management School	
	<u>Panellists:</u>	Baron Buysse, chairman, Bekaert Mr. Olli Virtanen, Secretary General, Finnish Professional Board Members Association Mr. Juan Alvarez-Vijande, chairman, ecoDa Mr. Philippe De Buck, director general, BUSINESSEUROPE	
16h30	20	Closing Session	Minister Vincent Van Quickenborne, Belgian Federal Minister for Enterprise and Simplification
17h00		End of the Conference	