

# Are Buybacks Good for Long-Term Shareholder Value? Evidence from Buybacks around the World

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## Abstract

Using a sample of over 9,000 buyback announcements from 31 non-U.S. countries, we find support for the results of studies based on U.S. data: On average, share repurchases are associated with significant positive short- and long-term excess returns. However, excess returns depend on the likelihood of undervaluation and the efficiency and liquidity of equity markets. In contrast to findings in U.S. markets, we do not find that these long-term excess returns are simply a compensation for takeover risk or have become less significant in recent years.

## I. Introduction

Share repurchases have become increasingly common, both in the United States and around the world. Every year since 1998, approximately 10% of all U.S.-listed firms announced a buyback program. While this percentage is larger than in many other countries, since the late 1990s, changes in regulation have liberalized share repurchases and greatly increased their popularity in the rest of the world. This “buyback wave” has attracted much attention in the financial press and has been criticized in the popular press and by politicians for undermining economic growth, leading firms to skimp on long-term investment to pursue short-term objectives such as earnings per share (e.g., Economist (2014), Luce (2015), and Rieder (2015)).<sup>1</sup> The implicit assumption behind these arguments is that

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<sup>1</sup>Regarding the criticism from politicians, Hillary Clinton recently claimed that “corporate revenue is going to stock buybacks ... instead of benefitting consumers, employees, and the economy as a whole” (Clinton (2015)).

companies underinvest and may use buybacks to prop up their stock price in the short run at the expense of long-term shareholder value. This concern motivates calls for more stringent regulation (Voth (2008), p. 57) or for requiring greater shareholder oversight, as in many non-U.S. countries, where, for instance, repurchase authorizations must be explicitly approved by shareholders.<sup>2</sup>

The criticism that buybacks are detrimental to long-term shareholder value, however, is at odds with the literature on U.S. buybacks, which shows that they are associated not only with a stock price increase at the time of the buyback authorization but also with positive long-term excess returns (Ikenberry, Lakonishok, and Vermaelen (1995), Peyer and Vermaelen (2009), and Dittmar and Field (2015)). At the same time, long-term excess returns are an anomaly, and anomalies can be the result of data mining or chance. Moreover, recent studies argue that the long-term returns can be explained by takeover activity or may compensate investors for takeover risk exposure and thus do not create *value* (Bargeron, Bonaime, and Thomas (2017), Lin, Stephens, and Wu (2014)) or that they have strongly declined in recent years due to improved market efficiency (Fu and Huang (2015)). In sum, some recent literature is less supportive of the argument that share buybacks are associated with higher shareholder value in the long run.

We address these challenges by studying a sample of 9,034 buyback announcements in 31 non-U.S. markets over the period of 1998 to 2010. As Fama (1998) points out, one way to test whether an anomaly is “real” is to examine it in a completely different data set (in our case, an international one). Using the same methodology as in U.S. studies, we find that, at least on average, buyback announcements made by non-U.S. companies are followed by significant positive short- and long-term excess returns. Further, outside the United States, long-term returns following buyback announcements are indistinguishable between firms that become takeover targets and firms that do not, and controlling for takeover risk exposure has no impact on long-term returns. Finally, we find that long-term excess returns outside the United States have not declined in recent years. Although long-term excess returns in the United States have become smaller in recent years, they have not disappeared.

Two caveats: First, these results by themselves do not prove that a share buyback *creates* shareholder value. If the long-term positive excess returns simply reflect the fact the stock was undervalued at the time of the repurchase announcement, it may well be that the firm’s value would have been even higher without the buyback. In that case, this article shows that, at least on average, the extent of undervaluation is larger than any negative real effects from the buyback (e.g., underinvestment). Second, as we discuss extensively in the next section, this is not the first article to examine long-term excess returns in non-U.S. countries. However, we cover a much larger number of countries than past research has done, allowing us to test whether country-specific characteristics explain long- and short-term excess returns.

While, buybacks are beneficial for long-term investors on average, when we dissect the cross section of buybacks around the world, we find evidence supporting a more nuanced view. Not all buybacks are created equal: Positive

<sup>2</sup>In the European Union, for instance, share buybacks are regulated under the Market Abuse Directive (2003/6/EC) in addition to individual states’ corporate law, suggesting that at least some regulators worry that buybacks can be detrimental to investors.

long-term excess returns follow buyback announcements in some countries but not in others. For example, share buybacks are followed by significant *negative* long-term excess returns in Greece and Spain. We test the extent to which firm-specific and country-specific variables can explain the cross-sectional variance of long-term excess returns.

We find that short- and long-term excess returns are significantly larger for small, beaten-up value firms (i.e., firms with a high U-index), a proxy for the likelihood of undervaluation proposed by Peyer and Vermaelen (2009). This is in line with survey evidence from the United States, where 80% of managers report “stock price is too low” as a motivation for announcing a buyback (Brav, Graham, Harvey, and Michaely (2005)). Our results are consistent with this claim and support the “market timing” hypothesis that managers are able to time the buyback announcement when their stock is undervalued (Peyer and Vermaelen (2009)).<sup>3</sup> Consistent with Bargerón et al. (2017), long-term excess returns are also higher when buybacks are followed by other buybacks. Also, consistent with this market-timing hypothesis, we find that excess returns are larger in markets that are less likely to be efficient (i.e., illiquid markets).

One surprising result is that buyback completion rates are negatively related to long-term stock returns (significantly when we include U.S. buybacks). A negative relation could exist if managers cancel the buyback because the stock price has become efficient: When the stock is no longer undervalued, managers have no incentive to complete the buyback. Ikenberry, Lakonishok, and Vermaelen (2000) report evidence consistent with such strategic behavior in Canadian buybacks. In order to better understand why firms complete buybacks, we thus also test for the cross-sectional determinants of the buyback completion rate.<sup>4</sup> We find that completions rates are higher when the stock is less likely to be undervalued and when the company subsequently becomes a takeover target. The completion rate is also higher in non-U.S. countries with a larger dividend tax disadvantage and where stock option compensation is more common. This is consistent with the hypothesis that buybacks not driven by undervaluation (e.g., saving personal taxes on dividends, takeover defense, or earnings per share management) are more likely to be completed.

Some of the country-specific variables that do not show up significantly in long-run excess returns explain short-run excess returns. First, outside the

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<sup>3</sup>The market-timing hypothesis focuses on *when* companies buy back stock, rather than *why*, and applies to any situation in which the company acts to protect its long-term shareholders, such as reducing dilution from employee stock option programs (Kahle (2002), Weisbenner (1999), and Jolls (1998)), reaching a target capital structure (Dittmar (2000), Dittmar and Dittmar (2008)), reducing agency costs of free cash flow (Jensen (1986)), substituting dividends to create more financial flexibility (Jagannathan, Stephens, and Weisbach (2000)), or taking advantage of the option to buy back stock from uninformed outside investors (Ikenberry and Vermaelen (1996)) or less informed outsiders (Bargerón and Bonaime (2016)). In other words, open-market buybacks take place when they benefit (or at least do not hurt) long-term shareholders, that is, when the stock is undervalued (or at least not overvalued) and they need not reflect a deliberate attempt to signal undervaluation (as argued by, e.g., Vermaelen (1981), Oded (2005), Bhattacharya and Jacobsen (2016), and Massa, Rehman, and Vermaelen (2007)).

<sup>4</sup>We thank the referee for this suggestion.

United States, announcement returns are higher in countries where dividends are taxed at a higher rate than capital gains, consistent with the hypothesis that investors prefer buybacks to dividends for tax reasons. Second, excess returns are larger when the board, and not the shareholders, approves the buyback, consistent with the hypothesis that announcements that management intends to ask for shareholder approval of a buyback at the next shareholders' meeting are a weaker signal of current undervaluation than a board announcement.

In sum, our article represents, to our knowledge, the most extensive analysis of buybacks around the world. This global approach allows us to test for the relevance of country-specific characteristics and for the robustness of the findings reported by research on U.S. markets. The long-term excess results fail to support the claim that buybacks are, in general, detrimental to long-term investors. However, not all buybacks are equal. Small, beaten-up value stocks in countries where markets are likely to be less efficient because of poor liquidity are more likely to be repurchased because of undervaluation. In contrast to results on U.S. markets, there is no evidence that long-term excess returns are mainly driven by subsequent takeover bids or that excess returns have declined in recent years. Consistent with Barger et al. (2017), in non-U.S. markets, a significant fraction of long-term excess returns after a buyback announcement can be explained by subsequent buyback announcements.

The remainder of the article is organized as follows: Section II discusses past research on non-U.S. buybacks to better assess our contribution to the literature. Section III describes our data. Section IV reports our analysis of short-run announcement returns. Section V discusses our methodology and results on long-run returns. Section VI concludes.

## II. Relation to the Literature

Table 1 summarizes the findings of prior studies on share buybacks in non-U.S. countries, which so far have mostly focused on short-term announcement returns. Panel A reports the results of 41 studies on open-market buyback authorization announcements in 22 countries.<sup>5</sup> With the exception of Andriosopoulos and Lasfer (2015), Lee, Ejara, and Gleason (2010), and Van Holder and Van de Kerckhove (2015), all studies are specific to individual countries. The general conclusion from Panel A is that, on average, buybacks generate positive or at least no negative announcement returns. The results in this article confirm this conclusion.

Based on this evidence, if markets are efficient, we can reject the hypothesis that, at least on average, share buybacks are bad for shareholder value. However, if markets overreact, it is necessary to verify whether these initial positive announcement returns reverse in the long run. Long-term event studies on non-U.S. countries are less common, and the results are less consistent than the short-term studies. Panel B of Table 1 reports the results of 16 long-term event

<sup>5</sup>Announcement returns are defined as the cumulative average excess return from day  $-1$  until day  $+1$  relative to the buyback authorization date, if daily excess returns were available. Otherwise, we report the results associated with the shortest window reported in the article. All of these studies use buyback authorization announcements rather than announcements of completed repurchases.

studies on buybacks in 18 non-U.S. countries. Apart from Timmer (2007),<sup>6</sup> the studies are specific to individual countries, covering Canada, Hong Kong, Japan, Korea, Malaysia, Norway, Sweden, Taiwan, Thailand, South Africa, and the United Kingdom. Nine studies find significantly positive long-term excess

TABLE 1  
Studies on Buybacks in Non-U.S. Countries: Review

Table 1 reports an overview of short-run (Panel A) and long-run (Panel B) event studies on buybacks in non-U.S. countries. In Panel A, to make results comparable, we calculate cumulative average abnormal returns over a 3-day period (-1, +1) using the information in the study (if available). Panel B shows the results of long-run event studies, reporting the magnitude of long-term excess returns on different horizons, their significance, and the methodologies used in the estimation, including the factor model. NA indicates not available. *p*-values are given in square brackets, and *t*-statistics in parentheses. FF3 = Fama-French (FF) (1993) 3-factor model (calendar time); FF4 = Carhart (FFC) (1997) 4-factor model (calendar time). BHAR = buy-and-hold abnormal returns, adjusted for size and book-to-market (and industry, in the case of South Africa). 5FCPS = 5-factor model combining FFC's 4 factors and Pastor and Stambaugh's (2003) illiquidity factor (calendar time). RATS refers to returns across time and securities. NA indicates not available. *p*-values are given in square brackets, and *t*-statistics in parentheses.

*Panel A. Short-Run Event Studies*

Country	Study	Abnormal Returns (period)	Sample Size	Period
Australia	Lamba and Ramsay (2000)	3.30% (-1, +1)	103	1989-1998
	Ochere and Ross (2002)	4.30% (-1, +1)	132	1991-1999
	Ekanayake (2004)	2.73% (-1, +1)	206	2000-2003
	Brown (2007)	3.67% (-1, +1)	28	1996-2003
Brazil	Moreira and Prociánov (2005)	0.03% (-1, +1)	110	1997-1998
	Micheloud (2013)	1.70% (0, +5)	377	2006-2012
Belgium	Van Holder and Van de Kerckhove (2015)	1.20% (-1, +1)	38	2011-2014
Canada	Li and McNally (2007)	0.73% (-1, +2)	901	1987-2000
	Mishra, Racine, and Schmidt (2011)	1.79% (-2, +2)	2,228	1994-2005
China	Gan, Bian, Wu, and Cohen (2017)	2.84% (-1, +1)	417	2000-2012
Finland	Karhunen (2002)	1.86% (-1, +1)	155	1997-2001
France	Ginglinger and L'Her (2006)	0.70% (-1, +1)	363	1998-1999
	Lee et al. (2010)	0.20% (-1, +1)	220	1990-2005
	Andriosopoulos and Lasfer (2015)	0.80% (-1, +1)	263	1997-2006
Germany	Seifert and Stehle (2003)	4.80% (-1, +1)	188	1998-2003
	Hackethal and Zdzitchouk (2006)	2.53% (-1, +1)	224	1998-2003
	Lee et al. (2010)	3.58% (-1, +1)	115	1990-2005
	Andriosopoulos and Lasfer (2015)	2.32% (-1, +1)	194	1997-2006
Italy	Lee et al. (2010)	1.93% (-1, +1)	51	1990-2005
India	Bhargava and Agrawal (2015)	1.00% (-1, +1)	42	2010-2014
	Chatterjee and Dutta (2015)	1.81% (-1, +1)	95	2009-2013
	Zhang (2002)	6.00% (-1, +2)	39	1995-1999
Japan	Hatakeda and Isagawa (2004)	2.43% (-1, +1)	452	1995-1998
	Jung, Lee, and Thornton (2005)	2.80% (0, +5)	382	1994-1998
Korea	Chong, Annuar, and Zaeiyawat (2015)	0.73% (0, +2)	100	2007-2011
Malaysia	Latif, Mohd, Mohd, Kamamarun, Hussin, Nordin, Ismail, and Izah (2014)	0.00% (-1, +1)	77	1999-2006
	Isa and Lee (2014)	0.77% (-1, +1)	289	1997-2007
	Van Holder and Van de Kerckhove (2015)	-0.22% (-1, +1)	140	2011-2014
Netherlands	Koerniadi (2005)	4.00% (-1, +1)	37	1995-2004
Norway	Skjeltorp (2004)	2.52% (-2, +2)	318	1998-2001
Poland	Gurgul and Majdosz (2005)	0.90% (-1, +1)	20	2000-2004
Switzerland	Chung, Isakov, and Perignon (2007)	1.80% (-2, +2)	10	1999-2003
Sweden	Rasbrant (2013)	1.94% (0, +1)	126	2000-2009
	Liao, Ke, and Hu (2005)	2.90% (-1, +1)	214	2000-2001
Taiwan	Wang, Lin, Fung, and Chen (2013)	1.91% (-1, +2)	3,022	2000-2010
	Nittayagasetwat and Nittayagasetwat (2013)	2.82% (-1, +1)	88	2001-2012
United Kingdom	Rau and Vermaelen (2002)	1.10% (-5, +5)	246	1985-2000
	Oswald and Young (2004)	1.40% (-1, +1)	266	1995-2000
	Lee et al. (2010)	0.80% (-1, +1)	126	1990-2005
	Crawford and Wang (2012)	1.33% (-2, +2)	468	1999-2004
	Andriosopoulos and Lasfer (2015)	1.68% (-1, +1)	513	1997-2006

(continued on next page)

<sup>6</sup>We thank the referee for drawing our attention to this paper.

TABLE 1 (continued)  
 Studies on Buybacks in Non-U.S. Countries: Review

*Panel B. Long-Run Event Studies*

Country	Study	Empirical Approach	Time Period	Event Type	N	Year 1	Year 2	Year 3
Canada	Ikenberry et al. (2000)	FF3	1989–1997	Auth.	1,060	0.70% (2.98)	0.69% (2.58)	0.58% (2.03)
	McNally and Smith (2007)	FF3	1987–2000	Auth.	2,129	0.02% [0.90]	0.22% [0.21]	0.34% [0.09]
Hong Kong	Zhang (2005)	BHAR	1993–1997	Actual	813	2.02% [0.40]	1.82% [0.63]	-1.39% [0.73]
	Ishiwaka and Takahashi (2011)	5FCPS	2001–2008	Actual	2,437	0.28% (3.68)	0.26% (3.42)	0.24% (3.00)
Korea	Jung et al. (2005)	FF3	1994–2000	Auth.	268	0.60% (0.80)	-0.25% (-0.39)	-0.03% (-0.47)
Malaysia	Albaity and Said (2016)	BHAR	2009–2010	Actual	221	4.39% (1.25)	7.93% (1.21)	4.14% (0.61)
Norway	Skjeltorp (2004)	FF4	1998–2001	Auth.	318	0.16% (0.27)	0.72% (1.99)	0.94% (2.29)
South Africa	Wesson (2015)	BHAR	1999–2009	Actual	204	28.00% [0.04]	33.00% [0.00]	26.00% [0.00]
Sweden	Rasbrant (2013)	FF4 (Ibbotson (1975) RATS)	2000–2009	Auth.	126	7.43% (3.20)	9.21% (2.03)	NA
Taiwan	Wang et al. (2013)	FF3	2000–2010	Auth.	620	NA	NA	0.54% [0.014]
	Lin and Su (2014)	FF4	2000–2003	Actual	303	-1.76% (-3.65)	-1.40% (-4.28)	-1.04% (-3.00)
Thailand	Vithessonthi (2008)	BHAR	2001–2005	Auth.	21	-3.31% (-0.40)	-17.96% (-0.54)	26.50% (1.46)
United Kingdom	Rau and Vermaelen (2002)	BHAR	1985–1998	Auth.	57	-7.00% [0.08]	NA	NA
	Oswald and Young (2004)	BHAR	1985–2000	Auth.	257	4.54% [0.04]	NA	NA
	Crawford and Wang (2012)	BHAR	1999–2004	Auth.	468	2.71% [0.09]	10.44% [0.00]	NA
Multiple countries	Timmer (2007)	FF3	1992–2006	Auth.	275	NA	NA	0.58% [0.00]

returns, two report significant negative excess returns, and the remaining five report insignificant long-term returns.

The lack of consistency may well be a result of small sample sizes, different periods and investment horizons, different methodologies to estimate expected returns, and the fact that some studies center on actual repurchases rather than buyback authorization announcements. Because most studies focus on a single country, past research has not been able to address one of the major objectives of our article: explaining the cross-sectional variance of long-term excess returns (i.e., the extent to which country-specific factors, e.g, governance quality and regulation, explain post-buyback excess returns).<sup>7</sup>

Several studies present results that indirectly relate to long-run returns following share buyback announcements. McLean, Pontiff, and Watanabe (2009) study the impact of country-specific variables on long-term excess returns after net issuance (equity issues minus share buybacks). However, as only 7% of their sample is classified as reductions in equity capital, this is effectively a study on the long-term consequences of equity issues. Moreover, using changes in the number of shares outstanding may underestimate repurchase activity, as firms may buy

<sup>7</sup>Timmer (2007) uses a sample of 275 buyback announcements from eight countries but cannot find any specific factors explaining differences across countries.

back stock and reissue shares in the same calendar year (e.g., when executives exercise stock options or bonds are converted into equity). Firms that announce a buyback and do not complete it if the market price becomes efficient (Ikenberry et al. (2000)) may well end up as being classified as net stock issuers in a given year. For that reason, we test the market timing ability of managers, focusing on the buyback authorization announcement as the event date. Moreover, Andriosopoulos, Gaganis, and Pasiouras (2016) forecast which firms will engage in share buybacks and document their excess long-run returns. As buybacks generate positive announcement returns, a forecasting strategy will indeed generate excess returns, but this need not represent evidence of managerial market timing.

Our article makes four main contributions to the literature: First, using data on 31 countries, we document the existence of the buyback anomaly, on average, in all major regions outside the United States: Asia-Pacific (excluding Japan), America (excluding the United States), Europe, and Japan. Second, because we use a much broader international sample than past research has done, we can test whether cross-sectional differences in short- and long-term returns can be explained by country-specific variables such as governance quality and investor protection, the efficiency and liquidity of capital markets, the relative taxation of dividends and capital gains, or executive compensation practices. In contrast to previous, country-specific studies or studies limited to a small number of countries, we use both a uniform methodology and a common period and investment horizon. Third, we test whether recent findings on U.S. data suggesting that long-term returns capture takeover risk (Bargeron et al. (2017), Lin et al. (2014)) and that they have disappeared in recent years (Fu and Huang (2015)) are robust in an international setting. We find that takeovers, exposure to takeover risk, and improved market efficiency in recent years do not appear to explain the long-term performance of buyback stocks outside the United States. Only in the United States are excess returns consistent with the relevance of takeover risk as well as improved market efficiency. However, in contrast to Fu and Huang (2015) but consistent with Lee, Park, and Pearson (2015), long-term excess returns have not disappeared in recent years. Combined with the earlier literature (i.e., Peyer and Vermaelen (2009), Ikenberry et al. (1995)), our results provide evidence of significant market underreaction to buybacks in the United States going back 35 years and outside the United States since 1998. While this underreaction is not always stable over time, the combined evidence does not support the hypothesis that the anomaly is disappearing. Fourth, our results address the recent wave of criticism of share buybacks. The popular argument that buybacks are, in general, a tool for short-term stock-price manipulation at the expense of long-term value does not find support in our findings. At the same time, we find only limited evidence on the relevance of country-specific measures of corporate governance for short- and long-term returns. This finding contrasts with Ellis, Moeller, Schlingemann, and Stulz (2011), who show that country governance quality matters when firms make other corporate decisions such as acquisitions, and with Caton, Goh, Lee, and Linn (2016), who find that firm-specific measures of governance quality are positively related to long-term excess returns after buybacks announced by U.S. firms.



### III. Data

We collect a sample of open-market share repurchase announcements from the SDC Platinum Mergers and Acquisitions and Repurchases databases. Stock price and accounting data are obtained from Datastream and Worldscope for non-U.S. firms and from the Center for Research in Security Prices (CRSP) and Compustat for U.S. firms. We restrict the sample to announcements made between 1998 and 2010. Since 1998, most countries in our sample have made buybacks legal and reduced tax and other obstacles preventing firms from buying back their own shares.

We focus on open-market share repurchases, the most common form of repurchase worldwide,<sup>8</sup> and focus on the 31 non-U.S. nations with at least 30 buyback announcements reported in the SDC database in the sample period,<sup>9</sup> resulting in a sample of 9,034 non-U.S. buyback announcements. As a benchmark, we also collect 11,096 announcements from U.S. firms over the 1998–2010 period.<sup>10</sup>

Table 2 breaks down the sample by country. Outside the United States, Japan has the most announcements (3,037), and Singapore the fewest (24). On average, firms outside the United States seek to buy back 7.7% of their outstanding shares, while U.S. firms seek 9.2%. Country averages vary from 4.9% (Taiwan) to 13.1% (India). These average figures mask considerable variation among individual repurchase announcements, with the percentage of shares sought being as low as 0.1% and as high as 50%. The United States is by far the country where share buybacks are the most popular, as a total average of 9.5% of traded companies repurchase shares. Except for Brazil, Hong Kong, and Japan, the percentage of listed firms that announce share buybacks is 3.1% or smaller.

<sup>8</sup>Over the sample period, SDC reports only a few hundred non-open-market buybacks outside the United States, largely privately negotiated. We exclude going-private transactions by requiring that the percentage of shares sought for the buyback be less than 50%.

<sup>9</sup>Data availability reduces the number of announcements in our sample to less than 30 for Belgium, Greece, and Singapore (see Supplementary Material). For a number of announcements from the SDC Mergers and Acquisitions database, the Datastream code identifying the announcing firm in Datastream is reported by SDC. For the remaining firms, we manually look for the corresponding record, if available, in Datastream. The Supplementary Material reports that the matching does not reduce the sample size of buybacks from SDC significantly. However, note that SDC and Datastream do not cover all firms outside the United States. Both data providers apply size restrictions, concerning both the firms' market capitalization (Datastream) and the buyback program size (SDC). Thus, we might have fewer announcements than prior studies focused on individual countries that collected information based on local news and stock exchange information.

<sup>10</sup>We focus on announcements of buyback *authorizations* or, in cases where shareholders must approve buybacks, announcements that the management plans to ask for an authorization at the next shareholders' meeting. We do not analyze trading profits around *actual* buyback activity. Although there is a growing literature measuring whether companies can buy back shares at discounts from market prices over short horizons (Dittmar and Field (2015), Bonaime, Hankins, and Jordan (2016) in the United States, McNally, Smith, and Barnes (2006) in Canada, Brockman and Chung (2001) in Hong Kong, and Zhang (2002) in Japan), we consider these more as tests of broker execution quality, not of the ability of managers to exploit fundamental misvaluation. One argument against using buyback authorizations (instead of completions) is that not all buybacks are completed (Stephens and Weisbach (1998)); indeed, the fact that a buyback authorization was not completed does not mean that it was a false signal or a manipulation attempt in the first place. A company can decide not to complete a buyback because its stock becomes fairly valued (the market becomes efficient) or it has a better investment opportunity (i.e., the excess cash is no longer excess cash, so that agency costs of free cash flow disappear). Ikenberry et al. (2000) provide evidence of such strategic buyback execution.



TABLE 2  
Summary Statistics

Table 2 reports summary statistics on open-market repurchase announcements, over the period 1998–2010, by non-U.S. firms from the 31 countries with the most announcements over the sample period, plus open-market share announcements by U.S. firms over the same period.

Nation	No. of Announcements	No. of Firms	No. of Announcements per Firm		As % of Traded Stocks	Percentage Sought in Repurchase				
			Avg.	Max.		Avg.	Std. Dev.	Min.	Max.	
Global non-U.S.	9,034	5,620	1.6	11	2.4	7.7	4.5	0.1	50.0	
United States	11,096	4,686	2.4	18	9.5	9.2	8.0	0.1	49.9	
<i>Region: America (excluding the United States)</i>										
Brazil	119	81	1.5	5	7.8	6.9	5.5	1.5	42.8	
Canada	2,298	984	2.3	11	5.3	6.5	3.1	0.2	50.0	
Mexico	43	34	1.3	2	3.1	5.2	6.0	0.1	25.0	
<i>Region: Asia-Pacific (excluding Japan)</i>										
Australia	553	356	1.6	7	2.2	9.5	5.2	1.4	47.4	
China	54	37	1.5	3	0.8	9.9	3.9	1.0	29.9	
Hong Kong	693	565	1.2	3	5.0	9.9	1.6	0.0	22.0	
India	90	71	1.3	5	0.4	13.1	7.7	1.7	40.0	
Indonesia	46	26	1.8	5	1.0	12.5	5.2	1.9	20.0	
Malaysia	273	241	1.1	4	1.8	9.9	0.8	3.4	12.5	
New Zealand	34	25	1.4	5	1.9	9.3	10.0	3.5	46.0	
Philippines	42	33	1.3	4	1.0	10.3	7.8	0.5	28.8	
Singapore	24	21	1.1	3	0.5	9.5	1.7	3.0	10.3	
South Korea	178	141	1.3	7	0.7	5.3	2.4	0.4	17.8	
Taiwan	133	114	1.2	4	1.0	4.9	2.9	0.4	30.3	
Thailand	65	60	1.1	3	1.0	8.8	3.0	1.0	20.0	
<i>Region: Europe</i>										
Austria	54	37	1.5	3	2.8	9.0	2.3	0.3	10.2	
Belgium	28	19	1.5	3	1.3	9.8	1.9	4.0	14.3	
Denmark	54	36	1.5	5	1.2	10.7	9.1	1.0	50.0	
Finland	56	39	1.4	6	2.1	6.4	4.0	0.8	28.5	
France	355	277	1.3	4	2.2	9.4	4.7	0.6	46.9	
Germany	210	166	1.3	6	1.4	9.3	4.1	0.3	50.0	
Greece	27	26	1.0	2	0.9	9.3	3.8	4.0	22.0	
Israel	24	23	1.0	2	0.7	7.6	2.9	3.5	10.2	
Italy	84	74	1.1	3	1.6	8.9	2.9	1.7	20.0	
Netherlands	56	38	1.5	4	1.5	7.4	4.9	0.3	25.0	
Norway	55	41	1.3	3	1.4	9.0	4.5	2.2	33.5	
Spain	42	36	1.2	3	1.2	7.2	8.3	0.1	50.0	
Sweden	48	38	1.3	3	0.8	9.3	3.4	2.8	20.0	
Switzerland	113	70	1.6	6	2.4	7.7	3.1	0.1	15.2	
United Kingdom	146	137	1.1	3	0.4	12.5	8.8	0.3	50.0	
<i>Region: Japan</i>										
Japan	3,037	1,774	1.7	9	4.8	6.8	4.7	0.1	49.8	

One potentially relevant difference across countries is buyback completion rates. For instance, the market reaction to buyback announcements could be smaller, to the extent that shareholders do not expect the firm to exercise the option to repurchase. Table 3 reports completion rates, defined as the percentage of the announced buyback that is actually completed (see Supplementary Material), using the Stephens and Weisbach (1998) methodology. Outside the United States, the average completion rate after 1 (2) year(s) is 28% (40%). For U.S. firms, average completion rates are 75% after 1 year and 85% after 2 years.<sup>11</sup> In Section V,

<sup>11</sup>The fact that completion rates outside the United States are approximately 50% lower may be due to some buyback announcements being routine requests to extend buyback authorizations at the shareholders' meeting in countries where shareholder authorization is required. We find evidence consistent with this, with a peak in the number of announcements in April–May, when meetings tend

TABLE 3  
Completion Rates

Table 3 reports statistics on country average completion rates (fraction of the announced buyback that is actually completed, expressed as a number between 0 (no completion) and 100 (full completion)), from the announcement date up to 4 years after. Buyback completion rates are estimated following the procedure described in the Supplementary Material.

Nation	Year 1	Year 2	Year 3	Year 4
Global non-U.S.	28	40	52	62
United States	75	85	89	92
<i>Region: America (excluding the United States)</i>				
Brazil	53	61	69	78
Canada	30	49	65	76
Mexico	72	77	81	88
<i>Region: Asia-Pacific (excluding Japan)</i>				
Australia	38	51	68	81
China	47	48	53	58
Hong Kong	20	28	35	42
India	48	56	60	67
Indonesia	17	24	26	37
Malaysia	29	45	57	67
New Zealand	49	49	64	76
Philippines	62	72	72	75
Singapore	54	63	71	95
South Korea	44	48	59	74
Taiwan	40	72	86	97
Thailand	28	31	49	75
<i>Region: Europe</i>				
Austria	30	38	55	66
Belgium	69	72	76	83
Denmark	45	49	56	82
Finland	26	38	47	79
France	25	42	50	82
Germany	39	50	62	72
Greece	70	80	83	88
Israel	83	88	88	89
Italy	42	47	63	74
Netherlands	65	74	79	89
Norway	31	50	59	84
Spain	31	38	51	62
Sweden	21	29	35	48
Switzerland	44	50	62	73
United Kingdom	48	50	66	89
<i>Region: Japan</i>				
Japan	18	25	35	43

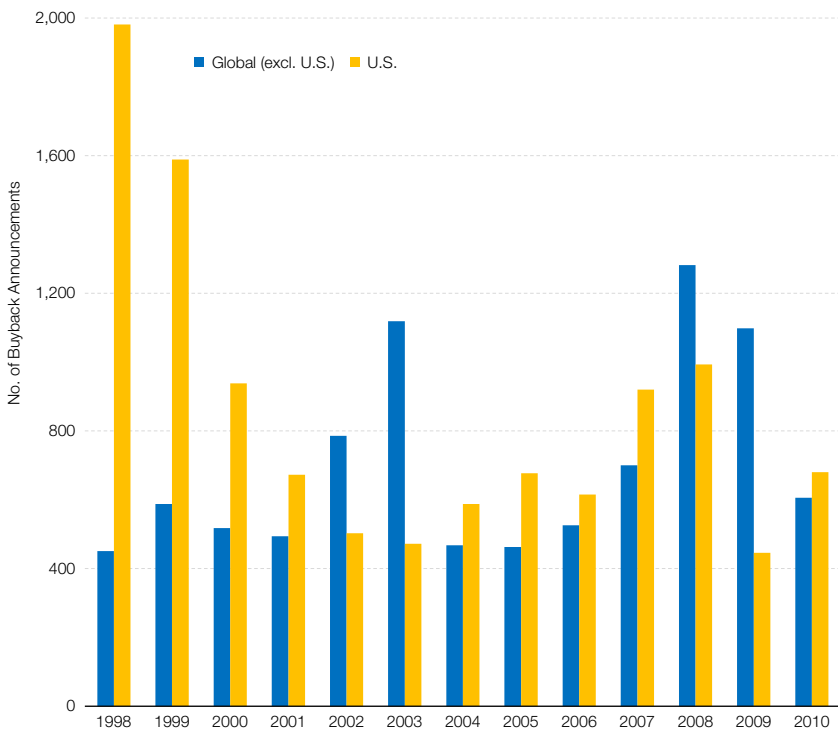
we examine the determinants of completion rates and whether they impact long-term stock returns.

to take place, in countries under a shareholder-approval regime (see Supplementary Material). There are also large differences across countries: Indonesia and Japan have the lowest completion rates, with only 17% and 18% completed after 1 year; Mexico and Israel have the highest, with 72% and 83%, respectively. Another reason for the difference in completion rates reflects the fact that, following Stephens and Weisbach (1998), they are estimated as the monthly decrease in shares outstanding when the number of shares outstanding decreases, and 0 otherwise. This may bias completion rates downward if firms issue and repurchase shares in the same month. Such behavior could be the result of the fact that repurchased shares are reissued to executives when they exercise stock options (Kahle (2002)). A third issue with completion rates is that programs have different maturities but can be extended. For example, in Europe, shareholders typically authorize buyback programs for a duration of 18 months; in Canada, the duration is 1 year. Because authorizations can be renewed, the fact that a Canadian program is not completed after 1 year does not mean that the firm will not complete the program in the long run. Completion rates may be also driven by strategic considerations, as documented by Ikenberry et al. (2000): If, after the buyback, authorization stock prices rise because markets become efficient or because the firm has a new investment opportunity, the firm may decide not to complete the program.

There is also some variation in the number of repurchase announcements over time. Our sample includes years with relatively few repurchase announcements (e.g., 1998 with 452 announcements and 2005 with 464), as well as 3 “peak” years (2003, 2008, and 2009, with more than 1,000 announcements outside the United States each) (Figure 1).

FIGURE 1  
Global (excluding U.S.) and U.S. Buyback Announcements: 1998–2010

Figure 1 plots the number of buyback announcements, in the global (excluding U.S.) sample as well as in the U.S. sample, for each sample year. The sample consists of open-market buyback announcements, over the period 1998–2010, by non-U.S. firms, plus U.S. buyback announcements over the same period. Data are obtained from the SDC Mergers and Acquisitions and Repurchases data sets.



#### IV. Buybacks and Short-Term Announcement Returns

We start by analyzing the market reaction to buyback announcements. First, we ask whether shareholders view the buyback announcement as positive news, consistent with U.S. evidence. Second, we ask whether the announcement returns can be explained by firm-specific factors proposed in the literature: the Peyer–Vermaelen (2009) U-index, leverage, dividend payout, and percentage of shares sought, and an indicator for whether the buyback is a “subsequent” announcement that follow previous buyback announcements. In addition, we include a number of country-specific factors: the quality of corporate governance and investor

protection (including whether shareholders have to approve the buyback), relative taxation of dividends and capital gains, managerial compensation, and capital market characteristics such as liquidity, analyst coverage, institutional ownership, and ownership concentration.

We estimate cumulative abnormal (market-adjusted) returns (CAR) for 3-day  $(-1, +1)$ , 5-day  $(-2, +2)$ , and 7-day  $(-3, +3)$  intervals around the announcement date.<sup>12</sup> For robustness, we also compare the announcement returns in each country to a bootstrapped distribution of U.S. announcement returns based on a sample of identical size.<sup>13</sup>

Table 4 shows that the average abnormal announcement return of the overall sample of buybacks outside the United States is 1.42% over the 3-day window, 1.59% over the 5-day window, and 1.72% over the 7-day window. These averages are significantly positive. However, the average abnormal returns over the three windows are all significantly lower (with bootstrap  $p$ -values of 0.00) than for the average U.S. firm, with a CAR of 2.15% (2.11%, 2.02%). There are 15 countries with significantly (at the 5% level) positive CAR  $(-1, +1)$  and 9 with a CAR  $(-1, +1)$  higher than that of the United States. No country has significantly negative announcement returns, regardless of the event window,<sup>14</sup> a result consistent with past research (Panel A of Table 1).

In Table 5, we regress announcement returns against the set of firm- and country-specific variables. The columns correspond to different model specifications (different explanatory variables and adjustments for fixed effects) as well as samples: In columns 1–4 and 6, the sample is restricted to non-U.S. buybacks; columns 5 and 7 include U.S. buybacks. Summary statistics and a detailed description of the explanatory variables are provided in the Supplementary Material.

Across all regression specifications, the U-index has a significant positive coefficient. To construct the U-index, firms are classified into terciles based upon their return over the 6-month period prior to the buyback announcement, size, and book-to-market ratio. The index ranges from 3 to 9, based on the buyback firm's rank in terms of prior return, size, and book-to-market ratio. Higher values of the U-index are indicative of undervaluation, following Peyer and Vermaelen's (2009) argument that small, beaten-up value stocks are more likely undervalued. The results in Table 5 suggest that the market uses the U-index as a signal of undervaluation. But as we show in Section V, this response is an

<sup>12</sup>We also estimate the abnormal returns as the difference between the stock return and the predicted stock return from a market model, omitted for brevity. The results are qualitatively similar to those reported. Additionally, we also repeated the exercise estimating the parameters of the market model using the Scholes and Williams (1977) correction for thin trading, obtaining, again, qualitatively similar results. For the market return, we use the Datastream indices for each country, with the exception of the United States, where we use the CRSP market index.

<sup>13</sup>The details of the bootstrap procedure are described in the Supplementary Material.

<sup>14</sup>One notable case is Hong Kong, where the announcement returns are close to 0, despite the fact that buybacks are relatively common in this market (693 announcements). We downloaded a random sample of 30 Hong Kong buyback announcement press releases in our sample from the Hong Kong Stock Exchange Web site ([hkex.com.hk](http://hkex.com.hk)) and found that in all cases they are joint announcements, asking shareholders authorization for equity issues as well as share buybacks.

TABLE 4  
Announcement Returns

Table 4 reports the cumulative abnormal returns (CAR) around the sample of open-market repurchase announcements, over 3-day (-1, +1), 5-day (-2, +2), and 7-day (-3, +3) windows around the announcement date (columns 1, 4, and 7). Columns 2, 5, and 8 report the corresponding *t*-statistics in parentheses. The abnormal return on any given day is the difference between the actual return and the market return. Columns 3, 6, and 9 report the fraction of average announcement returns that are smaller than those reported in the table, from the bootstrap based on U.S. repurchase announcements from the period 1998–2010. The sample consists of open-market repurchase announcements, over the period 1998–2010, by non-U.S. firms from the 31 countries with the most announcements over the sample period, plus U.S. announcements over the same period. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Nation	CAR	<i>t</i> -Stat.	U.S. Percentile	CAR	<i>t</i> -Stat.	U.S. Percentile	CAR	<i>t</i> -Stat.	U.S. Percentile
	(-1, +1)			(-2, +2)			(-3, +3)		
	1	2	3	4	5	6	7	8	9
Global non-U.S.	1.42***	(17.78)	0	1.59***	(17.04)	0	1.72***	(16.02)	0
United States	2.15***	(26.09)	—	2.11***	(22.80)	—	2.02***	(19.98)	—
<i>Region: America (excl. U.S.)</i>									
Brazil	0.21	(0.44)	0	0.57	(0.85)	5	1.40*	(1.76)	26
Canada	1.95***	(10.48)	11	2.13***	(10.02)	55	2.39***	(9.84)	96
Mexico	-0.06	(-0.04)	4	0.26	(0.16)	10	1.10	(0.66)	29
<i>Region: Asia-Pacific (excl. Japan)</i>									
Australia	2.46***	(6.71)	81	2.39***	(6.39)	76	2.38***	(5.89)	79
China	4.54***	(4.37)	100	3.28***	(3.20)	93	2.64**	(2.06)	75
Hong Kong	0.05	(0.13)	0	0.22	(0.52)	0	0.54	(1.03)	0
India	2.79***	(3.52)	79	2.63***	(2.91)	70	1.94**	(2.02)	48
Indonesia	-0.46	(-0.62)	1	0.32	(0.36)	10	1.69	(1.25)	44
Malaysia	0.10	(0.33)	0	0.50	(1.33)	0	0.20	(0.50)	0
New Zealand	3.08***	(2.84)	75	3.81***	(2.85)	87	4.34**	(2.52)	92
Philippines	2.91***	(2.65)	74	4.15***	(3.38)	93	4.36***	(3.35)	95
Singapore	4.26**	(2.27)	89	3.18*	(1.62)	71	1.98	(1.00)	47
South Korea	1.46**	(2.38)	14	1.28*	(1.73)	12	1.30	(1.54)	17
Taiwan	0.75	(1.39)	1	0.58	(0.89)	2	0.71	(0.96)	6
Thailand	3.05***	(3.27)	82	3.34***	(3.74)	86	3.20***	(2.68)	81
<i>Region: Europe</i>									
Austria	1.31*	(1.66)	24	1.54	(1.55)	32	1.95**	(1.96)	46
Belgium	1.33**	(1.96)	29	1.88**	(2.49)	45	2.23**	(2.20)	56
Denmark	2.21***	(2.87)	52	1.65*	(1.90)	36	1.55*	(1.80)	36
Finland	1.45*	(1.75)	26	0.62	(0.70)	12	0.87	(0.68)	22
France	-0.06	(-0.27)	0	0.26	(0.78)	0	0.27	(0.71)	0
Germany	3.09***	(5.79)	94	3.03***	(5.35)	93	2.54***	(3.80)	77
Greece	0.70	(0.48)	16	1.44	(0.90)	35	1.33	(0.72)	35
Israel	1.48	(0.67)	38	2.50	(0.99)	60	1.88	(0.77)	48
Italy	1.04	(1.95)	11	0.66	(1.03)	8	1.21*	(1.79)	23
Netherlands	1.57**	(2.22)	30	1.88	(2.02)	44	1.58	(1.58)	38
Norway	0.36	(0.40)	5	1.07	(1.05)	20	1.94	(1.33)	47
Spain	1.36**	(2.07)	0	0.62	(0.84)	0	0.22	(0.21)	0
Sweden	1.16	(1.10)	28	1.99	(1.54)	15	1.78	(1.43)	13
Switzerland	0.85***	(2.64)	19	0.98***	(2.77)	46	1.26***	(2.98)	43
United Kingdom	0.97*	(1.93)	5	1.28**	(2.00)	10	1.58**	(2.26)	22
<i>Region: Japan</i>									
Japan	1.28***	(10.69)	0	1.52***	(10.47)	0	1.63***	(9.69)	1

underreaction, as the U-index is also significantly positively related to long-term excess returns.

The indicator for subsequent buyback announcements also has a significant but negative coefficient in all specifications. This is consistent with the evidence from Andriosopoulos and Lasfer (2015) that subsequent buyback announcements have less information content, perhaps because follow-up buybacks are less unexpected than the first. Finally, in most specifications, firms that announce a larger buyback (higher percentage of shares sought to buy back) have higher announcement returns.

We then turn to country characteristics. First, we focus on the impact of corporate governance and legal investor protection. Share buybacks can be driven by “good” reasons, such as agency costs of free cash flow reductions, market

TABLE 5  
Announcement Returns: Cross-Sectional Regressions

Table 5 reports the estimates of a regression of the cumulative abnormal announcement returns on firm-specific factors and country-level factors. Whenever a given country factor is missing, the corresponding observations are replaced by a 0 and a missing country factor indicator is set to 1. Specification 1 also includes an intercept, omitted from the table for brevity. Columns 1–4 and 6 include only non-U.S. buybacks; 5 and 7 also include U.S. buybacks. The standard errors (in parentheses) are clustered around nations. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

	1	2	3	4	5	6	7
<i>Firm-Specific Factors</i>							
U-index	0.0024*** (2.83)	0.0024*** (4.60)	0.0025*** (4.84)	0.0029*** (4.90)	0.0066*** (2.86)	0.0027*** (5.20)	0.0065*** (2.81)
Leverage	0.0011 (0.16)	0.0029 (0.50)	0.0037 (0.64)	0.0029 (0.50)	-0.0085 (-1.23)	0.0031 (0.53)	-0.0083 (-1.22)
Dividend payout	-0.0013 (0.15)	-0.0019 (-0.24)	-0.0002 (-0.03)	-0.0019 (-0.28)	-0.0129* (-1.76)	-0.0019 (-0.27)	-0.0123 (-1.69)
Percentage sought	0.0136 (0.55)	0.0202 (0.88)	0.0292** (2.49)	0.0368*** (3.66)	0.0432*** (11.87)	0.0309*** (3.01)	0.0452*** (15.80)
Subsequent buyback	-0.0095*** (5.04)	-0.0098*** (-5.80)	-0.0122*** (-9.03)	-0.0132*** (-7.88)	-0.0103*** (-5.33)	-0.0133*** (-7.74)	-0.0107*** (-5.24)
<i>Country-Level Factors</i>							
Antidirector index						0.0076** (2.14)	0.0017 (0.59)
Leuz, Nanda, and Wysocki (2003) index						0.0011*** (2.76)	0.0006 (1.50)
Board approval (Y/N)						0.0373*** (4.45)	0.0254*** (2.96)
Dividend tax disadvantage						0.0388*** (2.88)	0.0135 (1.09)
Option compensation						-0.0173 (1.24)	-0.0239 (-1.40)
Diffuse ownership						-0.0123 (1.16)	0.0002 (0.01)
Lambda						0.0001 (0.08)	0.0004 (0.21)
Analysts						0.0049** (2.74)	0.0034** (2.43)
Inst. Ownership						-0.1193** (2.40)	0.0435 (1.63)
Missing country char. indicators		Yes	Yes	Yes	Yes	Yes	Yes
Industry-year fixed effects		Yes	Yes	Yes	Yes	Yes	Yes
Region-year fixed effects		No	Yes	Yes	No	Yes	Yes
Nation-year fixed effects		No	No	Yes	Yes	No	No
No. of obs.	5,673	5,668	5,668	5,615	9,364	5,668	9,417
R <sup>2</sup>	0.007	0.025	0.036	0.072	0.074	0.050	0.065

timing, or corporate tax savings. However, they can also be motivated by “bad” reasons, such as manipulation of earnings per share (Bens, Nagar, Skinner, and Wong (2003), Almeida, Fos, and Kronlund (2016), Hribar, Jenkins, and Johnson (2006), Chan, Ikenberry, and Lee (2007), and Cheng, Harford, and Zhang (2015)), fighting takeover bids to increase managerial entrenchment, or acting in the interest of a majority stockholder at the expense of minority shareholders, particularly when the firm has concentrated ownership (as in most European countries, e.g., Faccio and Lang (2002)). We consider two measures of governance quality: the antidirector index of Djankov, La Porta, Lopez-de-Silanes, and Shleifer (2008) and the Leuz et al. (2003) earnings management index, which is relevant in light

of the concern discussed in the introduction that buybacks could be an earnings per share (EPS) management tool.<sup>15</sup> In addition, we include an indicator equal to 1 if the buyback has to be approved by the board rather than by shareholders, and 0 otherwise. Around the world, there are two regimes (Kim, Schremper, and Varaiya (2005)). The first, followed in the United States, Australia, Canada, India, Israel, New Zealand, Switzerland, Taiwan, and Thailand, only requires board approval to announce a share buyback. The second approach, followed in the rest of the countries in our sample, requires the explicit approval of the shareholder assembly, with the aim to protect shareholders against buybacks driven by value-destroying motives. Whether shareholders should have more power than boards is a topic of an intense debate (see, e.g., Bebchuk and Weisbach (2009)). Although there is evidence that boards do not always serve long-term shareholders (e.g., Bebchuk (2013)), it is an empirical question whether this concern also applies to buybacks.<sup>16</sup>

In addition to those country-level factors, we also analyze the relative taxation of dividends and capital gains (La Porta, Lopez-de-Silanes, Shleifer, and Vishny (2000)), managerial option compensation, and financial market characteristics such as liquidity and transparency (Fong, Holden, and Trzcinka (2017)), analyst coverage (Degeorge, Ding, Jeanjean, and Stolowy (2013)), institutional ownership, and ownership concentration (Djankov et al. (2008)). Detailed definitions and summary statistics for these variables are provided in the Supplementary Material.

First, we find that governance, measured by the antidirector index, has a positive impact on announcement returns. However, the impact becomes insignificant once we include U.S. buybacks in the sample. Moreover, the coefficient on the Leuz et al. (2003) index has a positive sign (also insignificant once U.S. buybacks are included).

Second, we find a positive and highly significant association between board approval and announcement returns, with an economically important effect. The estimates suggest that firms from board approval countries experience, on average, a 2%–4% higher CAR. While this is consistent with superior board decision making, it could also simply reflect that an announcement that during the next shareholders' meeting the management will ask permission to buy back stock is

<sup>15</sup>Note that higher values for the Leuz et al. (2003) index indicate *worse* governance quality. We include missing-value indicators for countries without an available Leuz et al. (2003) index.

<sup>16</sup>As pointed out by Kim et al. (2005), countries may differ in their regulation of share buybacks along a number of other dimensions. Many of these, however, have to do with the regulation of actual buyback activity rather than with buyback announcements. For instance, there can be timing, price, and volume restrictions regarding when and at what conditions firms can buy their own stock. For example, in Japan, a firm may not buy its stocks during the last half-hour of a trading day, at a price above the previous day's closing price, or for a number of shares exceeding 25% of the average daily trading volume of the previous month (Kim et al. (2005)). While potentially interesting, these restrictions are beside the focus of this article, which focuses on the effect of buyback announcements rather than buyback execution. It is also not obvious how other aspects of the regulation can lead to differences in short- or long-term excess returns. For instance, a number of countries place limits on the duration of buyback authorizations (e.g., 12 months in Canada, 18 in most European countries), but such a constraint is rarely binding, as authorizations can be renewed. These reasons suggest our focus on the only regulatory aspect that can, on an ex ante basis, make a difference for managerial timing ability: shareholder or board approval.



not very informative. A board announcement is more likely a response to a stock market decline and therefore may represent a stronger signal of undervaluation. Consistent with this interpretation, we find that in board-approval countries outside the United States, buyback announcements are preceded by negative returns of about  $-2\%$ , whereas in shareholder approval countries the pre-announcement returns are near 0.

Finally, we find evidence consistent with a personal tax motivation for buybacks: To the extent that dividends are taxed more than capital gains, investors prefer buybacks. As a result, investors react more positively to buyback announcements in countries where the taxation of dividends is relatively high. However, this effect is no longer significant once we include U.S. buybacks.

In sum, our analysis of the short-term market reaction to global buyback announcements suggests that buybacks are mostly perceived to be value increasing, at least in the short term. Buyback announcements are associated with greater stock price increases if the firm is a small, beaten-up value stock (high U-index) and if only board approval is required. We do not find robust evidence that investors consider the quality of corporate governance when they assess the stock price impact from a buyback announcement. The more controversial question is whether buybacks are also followed by long-term excess returns, a question we address in the next section.

## V. Buybacks and Long-Term Returns

In this section, we first test whether firms outside the United States exhibit positive long-run abnormal returns, as documented for the United States (Ikenberry et al. (1995), Peyer and Vermaelen (2009)). We then test whether these abnormal returns can be explained by subsequent takeovers or takeover risk, as argued by Bageron et al. (2017) and Lin et al. (2014), and whether they disappear in recent years, as suggested by Fu and Huang (2015). Next, we test whether excess returns are driven by the market overreacting to recent bad news, as proposed by Peyer and Vermaelen (2009), or whether the market overestimates the risk of cash flows, as argued by Grullon and Michaely (2004). Finally, in a multivariate regression, we jointly estimate the impact of firm and country characteristics on long-term excess returns and buyback completion rates.

If markets are efficient, we would expect no relation between long-term returns and the variables in Table 5 such as U-index, governance quality and investor protection, or taxation. These tests, therefore, are implicitly tests of market underreaction. Positive long-term excess returns are necessary to support one of the typical “good” managerial motivations for buybacks (i.e., that the stock is a good investment). If the stock price becomes efficient immediately after the buyback authorization announcement, the management would simply not exercise its option to repurchase stock. Nonnegative long-term excess returns are also necessary to counter the argument that buybacks are simply a short-term earnings per share manipulation scheme, not driven by undervaluation, reduction in agency costs, or taxes, but an example of myopic capitalism that ultimately is bad for shareholders in the long run.

## A. Methodology

We estimate U.S. dollar long-term abnormal returns using the Ibbotson's (1975) returns across time and securities (RATS) and Fama's (1998) calendar-time methods.<sup>17</sup> Expected returns are estimated using Fama and French's (2012) "global" and "regional" factor models for four regions: Asia-Pacific (excluding Japan), America (excluding the United States), Europe, and Japan.<sup>18</sup>

In the calendar-time portfolio approach, an equal-weighted portfolio is formed in each month, which includes all the firms that made a repurchase announcement in the previous 12 months (or 24, 36, 48 months depending on the horizon). The composition of the portfolio thus changes each month. The average monthly abnormal return on the portfolio is then estimated, as the intercept from

$$(1) \quad R_t - R_{ft} = \alpha + \beta_1 (R_{mt} - R_{ft}) + \varepsilon_t,$$

where  $R_t$  denotes the portfolio return in month  $t$ ,  $R_{mt}$  is the stock market return, and  $R_{ft}$  is the monthly risk-free rate of return. Equation (1) refers to a 1-factor model; analogous regressions are estimated for the 3- and 4-factor models.

The calendar-time methodology presents two shortcomings, which are especially significant for our tests. First, because it forms portfolios comprising buyback stocks belonging to different countries, it forces us to rely on the "global" Fama–French factors in tests involving stocks that belong to different regions. Second, as pointed out by Fama (1998) and Loughran and Ritter (2000), the method assigns equal importance to calendar months with many or very few buyback announcements, so it can result in low power to detect abnormal performance, particularly when events cluster in time (e.g., if more firms are likely to buy back stock when their shares are undervalued). To address the latter problem, following the suggestion of Fama (1998), we estimate the calendar-time regressions with weighted least squares, with weights proportional to the number of buyback stocks in the portfolio for a given calendar date. However, we can avoid the first problem only by employing the RATS methodology.

<sup>17</sup>We use U.S. dollar returns to take the perspective of a U.S. investor as well as to facilitate comparisons with the previous literature. The results are qualitatively similar if we use local currency returns (omitted for brevity). We apply the filters used by Ince and Porter (2006) and Karolyi, Lee, and van Dijk (2012) to the Datastream stock returns data used on the sample excluding the United States. These filters are described in detail in the Supplementary Material.

<sup>18</sup>Fama and French (2012) argue that factor models applying to multiple countries are adequate only under sufficient market integration, and Griffin (2002) finds that global factor models can result in large pricing errors. This suggests the global factors might be inappropriate. However, country-specific factor models would be based, for many countries, on factors constructed from a very small number of stocks. The regional factors are thus a reasonable compromise. An alternative approach might use the factors of Hou, Karolyi, and Kho (2011). We restrict our analysis to the standard Fama–French factors, to facilitate comparisons between our results and existing studies based on U.S. data. In addition, the Fama and French (2012) regions do not span the entire set of our sample countries. Therefore, we assign some of them to Fama–French regions based on geographic proximity and economic linkages: Brazil and Mexico to the North America (excluding the United States); Israel to Europe; and China, India, Indonesia, Malaysia, Philippines, South Korea, Taiwan, and Thailand to Asia-Pacific (excluding Japan).

Ibbotson's (Ibbotson (1975)) RATS methodology involves running cross-sectional regressions over the buyback firms sample for each month after the announcement date:

$$(2) \quad R_{i n \tau} - R_{f \tau} = \alpha_{\tau} + \beta_{\tau} (R_{m n \tau} - R_{f \tau}) + \varepsilon_{i n \tau}, \quad \tau = 1, \dots, 48,$$

where  $i$  denotes a given firm,  $n$  a given region, and  $\tau$  a given month following the announcement date. Analogous regressions are estimated for the 3- and 4-factor models.

Since the RATS methodology does not form portfolios, it allows us to pool buyback stocks from different countries (and thus with a different set of regional Fama–French factors) without having to resort to the “global” factors. An additional advantage is that changes in risk from before to after the repurchase, for example due to changes in leverage, are better accounted for since the factor loadings are allowed to change (although only in the cross-sectional average) month by month, after the repurchase announcement. A final advantage is that this approach allows us to adjust the standard errors, clustering around nation and announcement calendar month (Petersen (2009)).<sup>19</sup>

## B. Baseline Results

Tables 6 and 7 and Figure 2 show long-run abnormal returns following the repurchase announcements using the RATS and calendar-time methodologies, respectively. In both tables, Panel A shows the results with 1-, 3-, and 4-factor models for the non-U.S. and U.S. buyback samples. Regardless of the factor model, the investment horizon, or the method (RATS or calendar-time), the non-U.S. alphas are always significantly positive at the 1% level. The cumulative abnormal returns obtained with the RATS method range between 21% and 32% over a 48-month horizon (Panel A of Table 6), broadly consistent with the monthly calendar-time alphas ranging between 0.51% and 0.74% (Panel A of Table 7), which imply cumulative returns of 28%–42%.

Panel B in Tables 6 and 7 breaks down the non-U.S. sample into the four Fama and French (2012) regions. With the RATS method (Panel B of Table 6), all regions (except Europe during the first 12 months) show statistically significant (at the 1% level) alphas over all horizons and factor models. With the calendar-time method, the significance is more sensitive to the factor model and the region, but with the 4-factor model, all excess returns are statistically significantly (at the 5% level at least) positive for all regions and all horizons. Focusing on 36- to 48-month horizons, European buybacks tend to be followed by the smallest long-term excess returns.

Panel C in Tables 6 and 7 shows the results for individual countries using the Fama–French regional 4-factor model. For many countries, there are only a small number of announcements, so the lack of significance of long-term excess

<sup>19</sup>The 48 equations in system (2) are jointly estimated as a system of seemingly unrelated regressions (SUR). Peyer and Vermaelen (2009) test the significance of the cumulative abnormal returns computed with the RATS method computing the standard errors as the square root of the sum of the squares of the standard errors from the individual cross-sectional regressions. The methodology employed here is similar to that used by Peyer and Vermaelen (2009), if regular ordinary least squares standard errors are used.

returns in a number of cases is not unexpected. Regardless of the method used to measure excess returns, all three countries from the America (excluding the United States) region (i.e., Brazil, Canada, and Mexico) show significant positive long-term excess returns over all horizons. Hence, the strength of the region is not caused by outliers. The finding that the Europe region has the smallest long-term alphas is not caused by outliers either: Only 2 of the 15 European countries (France and Sweden) show significant long-term excess returns after 48 months using the calendar-time method. Using the RATS method improves the statistical significance of the results, but we still find only four European countries (Sweden, Switzerland, Germany, and the United Kingdom) with statistically significant (at the 5% level or less) long-term (48 month) excess returns, and 2 countries (Greece and Spain) with significant negative excess returns. In the Asia-Pacific (excluding

TABLE 6  
Long-Run Returns (RATS method)

Table 6 reports the long-run returns over 12-, 24-, 36-, and 48-month horizons following the buyback announcement date, employing Ibbotson's (1975) returns across time and securities (RATS) method. Panel A reports the cumulative long-run return on a "global" (non-U.S.) sample, pooling together all buyback announcements and the U.S. sample separately, estimating abnormal returns using the Fama–French global factors. Panel B reports the cumulative alphas at the regional level. The partition into regions follows Fama and French (2012), with the additions of Brazil and Mexico to America, Israel to Europe, and China, India, Indonesia, Malaysia, Philippines, South Korea, Taiwan, and Thailand to Asia-Pacific (excluding Japan). Panel C reports the cumulative alphas at the nation level, estimated again using the Fama–French regional factors. In all panels, the standard errors are clustered around country and announcement calendar month. *p*-values are associated with the  $\chi^2$  test statistic for the cumulative alphas. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Panel A. RATS Long-Run Returns

	Alpha (12 months)	<i>p</i> -Value	Alpha (24 months)	<i>p</i> -Value	Alpha (36 months)	<i>p</i> -Value	Alpha (48 months)	<i>p</i> -Value
<i>Global (non-U.S.) Buybacks</i>								
1-factor model	10.26***	(0.00)	19.50***	(0.00)	26.45***	(0.00)	32.77***	(0.00)
3-factor model	6.39***	(0.00)	12.10***	(0.00)	16.33***	(0.00)	21.53***	(0.00)
4-factor model	6.74***	(0.00)	12.78***	(0.00)	17.12***	(0.00)	22.34***	(0.00)
<i>U.S. Buybacks</i>								
1-factor model	6.35***	(0.00)	18.95***	(0.00)	32.86***	(0.00)	41.64***	(0.00)
3-factor model	3.90***	(0.00)	11.02***	(0.00)	18.58***	(0.00)	22.51***	(0.00)
4-factor model	5.63***	(0.00)	13.25***	(0.00)	20.72***	(0.00)	25.00***	(0.00)

Panel B. RATS Long-Run Returns by Region

Region	Alpha (12 months)	<i>p</i> -Value	Alpha (24 months)	<i>p</i> -Value	Alpha (36 months)	<i>p</i> -Value	Alpha (48 months)	<i>p</i> -Value
<i>1-Factor Model</i>								
America (excluding the United States)	12.88***	(0.00)	27.53***	(0.00)	43.28***	(0.00)	53.75***	(0.00)
Asia-Pacific (excluding Japan)	8.04***	(0.00)	9.89***	(0.00)	9.19***	(0.00)	19.23***	(0.00)
Europe	3.21***	(0.01)	10.59***	(0.00)	15.55***	(0.00)	21.23***	(0.00)
Japan	12.40***	(0.00)	24.03***	(0.00)	31.63***	(0.00)	32.34***	(0.00)
<i>3-Factor Model</i>								
America (excluding the United States)	9.65***	(0.00)	20.58***	(0.00)	32.22***	(0.00)	40.62***	(0.00)
Asia-Pacific (excluding Japan)	6.84***	(0.00)	8.50***	(0.00)	9.52***	(0.00)	20.47***	(0.00)
Europe	1.75	(0.18)	6.57***	(0.00)	7.77***	(0.00)	9.71***	(0.00)
Japan	5.95***	(0.00)	11.57***	(0.00)	15.22***	(0.00)	17.41***	(0.00)
<i>4-Factor Model</i>								
America (excluding the United States)	9.88***	(0.00)	20.80***	(0.00)	32.15***	(0.00)	40.16***	(0.00)
Asia-Pacific (excluding Japan)	7.37***	(0.00)	10.42***	(0.00)	12.57***	(0.00)	23.81***	(0.00)
Europe	3.70***	(0.00)	10.01***	(0.00)	12.13***	(0.00)	14.44***	(0.00)
Japan	5.64***	(0.00)	10.63***	(0.00)	14.24***	(0.00)	16.35***	(0.00)

(continued on next page)

TABLE 6 (continued)  
 Long-Run Returns (RATS method)

<i>Panel C. RATS Long-Run Returns by Nation</i>								
Nation	Alpha (12 months)	p-Value	Alpha (24 months)	p-Value	Alpha (36 months)	p-Value	Alpha (48 months)	p-Value
<i>Region: America (excluding the United States)</i>								
Brazil	30.19***	(0.00)	61.85***	(0.00)	69.63***	(0.00)	83.89***	(0.00)
Canada	9.10***	(0.00)	18.86***	(0.00)	30.23***	(0.00)	37.85***	(0.00)
Mexico	10.99	(0.15)	33.42***	(0.00)	32.05***	(0.00)	37.38***	(0.01)
<i>Region: Asia-Pacific (excluding Japan)</i>								
Australia	11.62***	(0.00)	22.93***	(0.00)	30.15***	(0.00)	39.62***	(0.00)
China	8.74	(0.15)	6.40	(0.40)	1.13	(0.91)	12.92	(0.29)
Hong Kong	-0.73	(0.84)	-16.50***	(0.00)	-25.82***	(0.00)	-12.53*	(0.05)
India	22.64***	(0.00)	55.33***	(0.00)	73.54***	(0.00)	89.82***	(0.00)
Indonesia	17.98*	(0.06)	42.42**	(0.01)	61.19***	(0.00)	64.22***	(0.00)
Malaysia	2.32	(0.46)	1.52	(0.72)	8.35	(0.10)	13.59**	(0.02)
New Zealand	13.36**	(0.05)	24.52**	(0.01)	19.95	(0.14)	29.79**	(0.01)
Philippines	59.25	(0.32)	65.25	(0.26)	85.22	(0.13)	113.68	(0.11)
Singapore	-3.39	(0.70)	-22.79**	(0.04)	-29.65*	(0.06)	-31.90	(0.11)
South Korea	4.09	(0.35)	22.03***	(0.00)	17.64**	(0.03)	22.28**	(0.04)
Taiwan	-10.35**	(0.03)	-10.34	(0.10)	-10.34	(0.24)	-5.63	(0.44)
Thailand	15.55***	(0.00)	56.64***	(0.00)	63.45***	(0.00)	80.46***	(0.00)
<i>Region: Europe</i>								
Austria	1.88	(0.75)	-0.08	(0.99)	6.32	(0.46)	8.88	(0.37)
Belgium	-1.22	(0.83)	-5.41	(0.44)	-5.65	(0.59)	-9.01	(0.48)
Denmark	-2.57	(0.53)	14.71**	(0.02)	21.19***	(0.00)	11.89	(0.23)
Finland	-4.43	(0.44)	5.87	(0.52)	18.41	(0.12)	25.69*	(0.09)
France	5.44**	(0.05)	7.70*	(0.05)	7.23	(0.16)	10.37*	(0.08)
Germany	-0.34	(0.93)	6.31	(0.25)	12.49*	(0.05)	20.79**	(0.01)
Greece	-30.74***	(0.00)	-31.12**	(0.03)	-23.57*	(0.09)	-52.65***	(0.00)
Israel	7.93	(0.46)	26.98*	(0.07)	4.84	(0.79)	14.36	(0.48)
Italy	8.86*	(0.07)	13.47**	(0.04)	5.71	(0.45)	1.64	(0.85)
Netherlands	9.41***	(0.00)	14.73**	(0.01)	10.14	(0.21)	7.79	(0.40)
Norway	8.51	(0.29)	15.06*	(0.08)	16.93	(0.17)	-0.77	(0.96)
Spain	1.25	(0.82)	-9.02	(0.25)	-18.93*	(0.05)	-23.03**	(0.02)
Sweden	10.95**	(0.02)	35.39***	(0.00)	46.65***	(0.00)	51.45***	(0.00)
Switzerland	0.91	(0.70)	5.24	(0.14)	11.17**	(0.02)	19.50***	(0.00)
United Kingdom	5.08	(0.15)	15.77***	(0.00)	14.89**	(0.01)	18.15**	(0.01)
<i>Region: Japan</i>								
Japan	5.85***	(0.00)	10.85***	(0.00)	14.29***	(0.00)	16.41***	(0.00)

Japan) region, both RATS and calendar-time show significant long-term excess returns for Australia, India, Indonesia, and Thailand. Only when we use RATS do we also find significant positive long-term excess returns in Malaysia, New Zealand, and South Korea. Note that, although not statistically significant when we use the calendar-time method, the economic magnitude is still meaningful: We find a monthly excess return of 0.26%, 0.77%, and 0.87% (using a 48-month horizon) for Malaysia, New Zealand, and South Korea, respectively, corresponding to cumulative excess returns of 13%, 45%, and 52% after 4 years. The only major anomaly in Panel C of Table 6 is the significant negative long-term excess returns for Hong Kong.<sup>20</sup> Thus, although the existence of positive long-term excess returns seems to be robust at the regional level, the anomaly is clearly not present in each individual country. In our next steps, we consider whether takeovers or takeover risk can explain our results and whether long-term excess returns have disappeared in recent years.

<sup>20</sup>This may be because the Hong Kong announcements are often joint announcements requesting authorization for equity issues and share buybacks.

C. Can Takeovers or Takeover Risk Explain the Long-Term Returns?

Several authors have related share repurchases to takeover activity. Billett and Hui (2007) find that open-market share buybacks are more likely if the firm has a higher takeover probability. Their conclusion is that buybacks deter takeover bids, possibly because the company gets rid of shareholders not interested in control (Bagwell (1991)) or because they reduce agency costs of free cash flow (Hirshleifer and Thakor (1992)). Barger et al. (2017), on the other hand, based on a U.S. sample, find that long-run abnormal returns are driven by the fact that some firms are taken over after the buyback. Hence, firms that successfully deter a takeover bid will not experience long-term positive excess returns.

TABLE 7  
Long-Run Returns (calendar-time method)

Table 7 reports the monthly calendar-time alphas over 12-, 24-, 36-, and 48-month horizons following the announcement date. Panel A reports the alphas on a "global" (non-U.S.) calendar-time portfolio pooling together all buyback announcements and for U.S. buybacks separately, estimating abnormal returns using the Fama-French global factors. Panel B reports the calendar-time alphas at the regional level, using the Fama-French regional factors. The partition into regions follows Fama and French (2012), with the additions of Brazil and Mexico to America (excluding U.S.), Israel to Europe, and China, India, Indonesia, Malaysia, Philippines, South Korea, Taiwan, and Thailand to Asia-Pacific (excluding Japan). Panel C reports the calendar-time alphas at the nation level, estimated using the Fama-French regional factors and a 4-factor model. In all panels, the models are estimated with weighted least squares, with weights proportional to the number of buyback firms included in the calendar-time portfolios at any given month. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Panel A. Calendar-Time Alphas

	Alpha (12 months)	t-Stat.	Alpha (24 months)	t-Stat.	Alpha (36 months)	t-Stat.	Alpha (48 months)	t-Stat.
<i>Global (non-U.S.) Buybacks</i>								
1-factor model	1.01***	(4.53)	0.94***	(4.94)	0.84***	(5.16)	0.74***	(4.99)
3-factor model	0.63***	(3.75)	0.61***	(4.30)	0.56***	(4.72)	0.51***	(4.80)
4-factor model	0.71***	(4.34)	0.71***	(5.13)	0.65***	(5.53)	0.60***	(5.73)
<i>U.S. Buybacks</i>								
1-factor model	0.54**	(2.54)	0.80***	(3.96)	0.93***	(4.74)	0.93***	(4.78)
3-factor model	0.36**	(2.31)	0.46***	(3.31)	0.51***	(3.65)	0.53***	(3.66)
4-factor model	0.54***	(4.91)	0.57***	(5.45)	0.59***	(5.29)	0.60***	(4.83)

Panel B. Calendar-Time Alphas by Region

Region	Alpha (12 months)	t-Stat.	Alpha (24 months)	t-Stat.	Alpha (36 months)	t-Stat.	Alpha (48 months)	t-Stat.
<i>1-Factor Model</i>								
America (excluding the United States)	1.06***	(3.27)	1.14***	(3.95)	1.18***	(4.37)	1.08***	(4.31)
Asia-Pacific (excluding Japan)	0.68**	(2.39)	0.40*	(1.78)	0.25	(1.27)	0.37**	(2.06)
Europe	0.28	(1.59)	0.44***	(2.96)	0.43***	(3.17)	0.43***	(3.37)
Japan	1.07***	(4.82)	1.04***	(5.21)	0.89***	(4.86)	0.69***	(3.97)
<i>3-Factor Model</i>								
America (excluding the United States)	0.80***	(2.61)	0.85***	(3.14)	0.87***	(3.45)	0.82***	(3.45)
Asia-Pacific (excluding Japan)	0.57**	(2.25)	0.34*	(1.69)	0.25	(1.52)	0.40***	(2.66)
Europe	0.16	(1.26)	0.27**	(2.49)	0.21**	(2.25)	0.20**	(2.42)
Japan	0.47***	(3.94)	0.46***	(4.57)	0.41***	(4.59)	0.35***	(4.28)
<i>4-Factor Model</i>								
America (excluding the United States)	0.81***	(2.65)	0.86***	(3.15)	0.87***	(3.44)	0.81***	(3.43)
Asia-Pacific (excluding Japan)	0.64**	(2.57)	0.45**	(2.34)	0.37**	(2.31)	0.51***	(3.44)
Europe	0.33***	(2.89)	0.42***	(4.14)	0.33***	(3.66)	0.30***	(3.62)
Japan	0.43***	(3.64)	0.41***	(4.32)	0.38***	(4.54)	0.34***	(4.39)

(continued on next page)

TABLE 7 (continued)  
Long-Run Returns (calendar-time method)

<i>Panel C. Calendar-Time Alphas by Nation</i>								
Nation	Alpha (12 months)	t-Stat.	Alpha (24 months)	t-Stat.	Alpha (36 months)	t-Stat.	Alpha (48 months)	t-Stat.
<i>Region: America (excluding the United States)</i>								
Brazil	2.66**	(2.37)	2.57***	(2.76)	1.88**	(2.43)	1.71**	(2.55)
Canada	0.76*	(1.95)	0.78**	(2.22)	0.83**	(2.54)	0.78**	(2.57)
Mexico	0.79	(1.11)	1.31**	(2.38)	0.76*	(1.70)	0.70*	(1.81)
<i>Region: Asia-Pacific (excluding Japan)</i>								
Australia	0.95***	(3.39)	0.95***	(3.80)	0.84***	(3.80)	0.84***	(4.27)
China	0.70	(1.00)	0.23	(0.47)	-0.07	(-0.15)	0.15	(0.33)
Hong Kong	-0.03	(-0.05)	-0.47	(-1.16)	-0.58	(-1.64)	-0.25	(-0.75)
India	1.83**	(2.28)	2.18***	(2.93)	1.93***	(2.64)	1.75**	(2.52)
Indonesia	1.57	(1.28)	2.18**	(2.44)	2.40***	(2.74)	2.10**	(2.50)
Malaysia	0.08	(0.16)	0.08	(0.19)	0.23	(0.60)	0.26	(0.69)
New Zealand	1.16*	(1.80)	0.90*	(1.84)	0.68	(1.57)	0.77*	(1.81)
Philippines	3.89	(0.87)	2.28	(1.02)	2.22	(1.43)	2.28*	(1.87)
Singapore	-1.12	(-1.31)	-0.94	(-1.52)	-0.97*	(-1.79)	-0.72	(-1.43)
South Korea	0.40	(0.32)	0.69	(0.71)	0.62	(0.78)	0.87	(1.16)
Taiwan	-0.92	(-1.41)	-0.56	(-0.94)	-0.34	(-0.60)	-0.24	(-0.43)
Thailand	1.32**	(1.97)	2.35***	(3.38)	1.82***	(3.04)	1.82***	(3.39)
<i>Region: Europe</i>								
Austria	0.17	(0.34)	-0.17	(-0.41)	0.05	(0.15)	0.13	(0.46)
Belgium	0.24	(0.54)	-0.02	(-0.04)	0.07	(0.26)	0.01	(0.05)
Denmark	-0.15	(-0.24)	0.78*	(1.85)	0.77**	(2.05)	0.46	(1.48)
Finland	-0.30	(-0.59)	0.23	(0.46)	0.41	(1.01)	0.48	(1.34)
France	0.60***	(2.68)	0.51**	(2.09)	0.33	(1.57)	0.33**	(2.00)
Germany	-0.07	(-0.17)	0.13	(0.35)	0.24	(0.78)	0.34	(1.13)
Greece	-2.21**	(-2.37)	-1.14	(-1.65)	-0.75	(-1.19)	-1.12*	(-1.87)
Israel	1.11	(0.90)	1.24	(1.28)	0.68	(0.89)	0.54	(0.74)
Italy	0.58	(1.46)	0.41	(1.32)	0.11	(0.40)	-0.01	(-0.02)
Netherlands	0.66	(1.49)	0.56*	(1.79)	0.25	(0.92)	0.08	(0.28)
Norway	0.38	(0.55)	0.49	(1.11)	0.27	(0.72)	-0.03	(-0.09)
Spain	0.22	(0.37)	-0.21	(-0.47)	-0.45	(-1.26)	-0.41	(-1.22)
Sweden	1.04***	(3.04)	1.45***	(5.25)	1.31***	(5.66)	1.15***	(5.42)
Switzerland	0.04	(0.13)	0.16	(0.75)	0.26	(1.05)	0.34	(1.47)
United Kingdom	0.36	(1.05)	0.63**	(2.12)	0.47*	(1.79)	0.42*	(1.85)
<i>Region: Japan</i>								
Japan	0.43***	(3.19)	0.41***	(4.10)	0.38***	(4.22)	0.34***	(3.93)

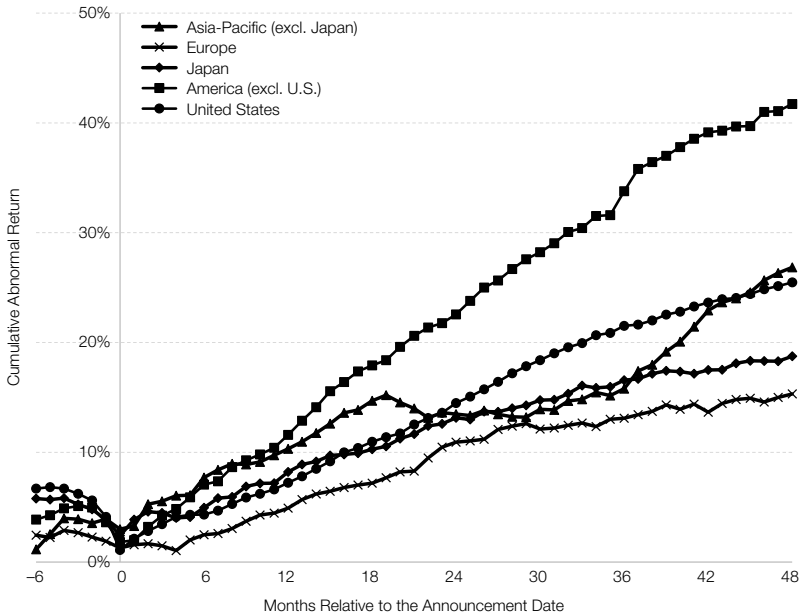
We test whether these conclusions generalize to non-U.S. buybacks. Table 8 reports long-run abnormal returns depending on whether the buyback firm has received a takeover offer in the 36 months following the buyback announcement. We identify takeover targets using the SDC database (see Supplementary Material). In our buyback sample, we classify 12.6% of all firms as targets, comprising 19.2% of all U.S. firms and only 5.3% of all non-U.S. firms (the U.S. frequency is similar to the 26.6% reported by Lin et al. (2014)). Each panel of Table 8 reports excess returns based on a different factor model. Panels A, B, and C (RATS method) and Panels E, F, and G (calendar-time method) show the results for the 1-, 3-, and 4-factor models we have employed so far. When we exclude U.S. firms, we find that the differences in long-run excess returns between firms that are taken over after the buyback and other firms are all small and insignificant, regardless of the factor model, the event study method, or the investment horizon.

When focusing on U.S. buybacks, firms that become takeover targets have larger long-run returns. However, the fact that nontargets (which represent 80% of our sample) also earn significant excess returns of 19.3% after 48 months (Panel C of Table 8) and 0.7% per month (Panel G) suggests that takeover bids alone cannot explain the outperformance. Moreover, the finding that a significant fraction of the



FIGURE 2  
Long-Run Returns by Region

Figure 2 plots the cumulative abnormal return over the period  $(-6, +48)$  months relative to the announcement date. The monthly abnormal returns are obtained using Ibbotson's (1975) returns across time and securities (RATS) method combined with the 4-factor model and are estimated separately for buyback announcements by firms in the four Fama-French (2012) regions, separating out U.S. buyback announcements. The sample consists of open-market buyback announcements, over the period 1998–2010, by non-U.S. firms, plus U.S. buyback announcements over the same period. Buyback announcements are obtained from the SDC Mergers and Acquisitions and Repurchases data sets.



U.S. abnormal returns after buybacks is related to subsequent takeovers does not invalidate the idea that managers are timing the market. When a company buys back stock because it believes it is undervalued, it is not surprising that its competitors or other bidders have the same opinion and make a takeover bid. Indeed, undervaluation can be corrected in two ways: by the arrival of new information or by a subsequent takeover bid.

Similar results hold when we explicitly control for takeover *risk*, as suggested by Barger et al. (2017) and Lin et al. (2014). Indeed, if “excess” returns are a compensation for risk, it is no longer possible to argue that they reflect long-term shareholder *value*. To that end, we augment the 4-factor model with the takeover factor proposed by Cremers, Nair, and John (2009) and re-estimate long-term excess returns.<sup>21</sup> The results, shown in Panels D (RATS) and H (calendar

<sup>21</sup>For the U.S. sample, we use the data construction methodology of Cremers et al. (2009). We also replicate the Cremers et al. (2009) factor for non-U.S. buybacks. The takeover factor is the return on an equal-weighted portfolio that is long in the quintile of firms with the highest takeover probability and short in the quintile of firms with the lowest takeover probability. We thank Alice Bonaime, Martijn Cremers, and YiLin Wu for sharing their data on the U.S. takeover risk factor returns. For the non-U.S. sample, as in Cremers et al. (2009) we estimate a logit regression to predict takeover likelihood. However, due to data availability, we replace the blockholder indicator used by Cremers et al. (2009) with the percentage of voting rights held by the largest shareholder. We discuss the construction of

time) of Table 8, show that introducing the takeover factor significantly reduces the abnormal returns of buyback firms that are takeover targets in the United States by 10.3%.

TABLE 8  
Long-Run Returns and Takeover Targets

Table 8 reports the cumulative long-run abnormal returns on portfolios of repurchasing firms, obtained using Ibbotson's (1975) returns across time and securities (RATS) method (Panels A–D, which report cumulative abnormal returns) and the calendar-time method (Panels E–H, which report monthly abnormal returns). In all panels, the first four columns exclude U.S. buybacks, and the next four focus on U.S. buybacks. Rows labeled "Takeover target," "Not takeover target," and "Target – not target" refer to a partition of the sample based on whether the buyback firm is the target of a takeover attempt, or delists, within 3 years of the buyback announcement. The calendar-time alphas are based on regressions of portfolio returns on the Fama–French global factors, and the regressions are estimated with weighted least squares, with weights proportional to the number of buyback firms included in the calendar-time portfolios at any given month. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Months Relative to Announcement Date	Non-U.S. Buybacks				U.S. Buybacks			
	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)
<i>Panel A. 1-Factor Model</i>								
Takeover target	13.62*** (0.00)	27.13*** (0.00)	30.09*** (0.00)	34.74*** (0.00)	10.85*** (0.00)	27.83*** (0.00)	48.76*** (0.00)	53.30*** (0.00)
Not takeover target	10.11*** (0.00)	19.14*** (0.00)	26.26*** (0.00)	32.80*** (0.00)	6.19*** (0.00)	15.50*** (0.00)	25.33*** (0.00)	32.89*** (0.00)
Target – Not target	3.51 (0.18)	7.99** (0.03)	3.82 (0.39)	1.94 (0.69)	4.66*** (0.00)	12.33*** (0.00)	23.42*** (0.00)	20.41*** (0.00)
<i>Panel B. 3-Factor Model</i>								
Takeover target	9.40*** (0.00)	20.17*** (0.00)	20.49*** (0.00)	23.83*** (0.00)	9.11*** (0.00)	20.50*** (0.00)	34.08*** (0.00)	33.37*** (0.00)
Not takeover target	6.28*** (0.00)	11.73*** (0.00)	16.14*** (0.00)	21.60*** (0.00)	3.42*** (0.00)	7.78*** (0.00)	12.35*** (0.00)	15.53*** (0.00)
Target – not target	3.12 (0.24)	8.44** (0.03)	4.34 (0.37)	2.23 (0.67)	5.69*** (0.00)	12.72*** (0.00)	21.73*** (0.00)	17.84*** (0.00)
<i>Panel C. 4-Factor Model</i>								
Takeover target	9.66*** (0.00)	20.09*** (0.00)	19.46*** (0.00)	20.44*** (0.00)	11.17*** (0.00)	23.37*** (0.00)	37.07*** (0.00)	38.80*** (0.00)
Not takeover target	6.62*** (0.00)	12.41*** (0.00)	16.97*** (0.00)	22.50*** (0.00)	5.20*** (0.00)	10.24*** (0.00)	15.05*** (0.00)	19.28*** (0.00)
Target – not target	3.03 (0.24)	7.69* (0.05)	2.49 (0.62)	–2.06 (0.70)	5.98*** (0.00)	13.13*** (0.00)	22.02*** (0.00)	19.52*** (0.00)
<i>Panel D. 4-Factor + Takeover Factor Model</i>								
Takeover target	8.80*** (0.00)	19.02*** (0.00)	18.26*** (0.00)	19.72*** (0.00)	8.41*** (0.00)	17.31*** (0.00)	27.47*** (0.00)	28.57*** (0.00)
Not takeover target	6.37*** (0.00)	12.13*** (0.00)	16.85*** (0.00)	22.87*** (0.00)	3.18*** (0.00)	5.72*** (0.00)	7.27*** (0.00)	10.88*** (0.00)
Target – not target	2.43 (0.35)	6.89* (0.08)	1.41 (0.78)	–3.15 (0.56)	5.23*** (0.00)	11.59*** (0.00)	20.20*** (0.00)	17.69*** (0.00)
<i>Panel E. 1-Factor Model</i>								
Takeover target	1.05*** (3.04)	1.14*** (4.15)	0.85*** (3.81)	0.74*** (3.80)	1.01*** (3.87)	1.35*** (5.72)	1.62*** (6.95)	1.51*** (6.61)
Not takeover target	1.08*** (4.30)	0.98*** (4.55)	0.88*** (4.70)	0.77*** (4.49)	0.46 (1.96)	0.75*** (3.45)	0.87*** (4.13)	0.88*** (4.26)
Target – not target	–0.03 (–0.12)	0.16 (0.82)	–0.02 (–0.15)	–0.03 (–0.21)	0.55*** (4.32)	0.60*** (5.90)	0.75*** (7.17)	0.67*** (6.52)

(continued on next page)

this factor, and how we identify buyback firms that become takeover targets, in the Supplementary Material.

TABLE 8 (continued)  
Long-Run Returns and Takeover Targets

Months Relative to Announcement Date	Non-U.S. Buybacks				U.S. Buybacks			
	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)
<i>Panel F. 3-Factor Model</i>								
Takeover target	0.72** (2.19)	0.85*** (3.22)	0.61*** (2.86)	0.54*** (2.97)	0.78*** (3.26)	1.01*** (4.87)	1.17*** (5.73)	1.04*** (5.27)
Not takeover target	0.67*** (3.18)	0.59*** (3.38)	0.53*** (3.57)	0.47*** (3.54)	0.26 (1.18)	0.49** (2.44)	0.56*** (2.83)	0.57*** (2.91)
Target – not target	0.06 (0.20)	0.26 (1.26)	0.09 (0.51)	0.08 (0.53)	0.52*** (4.08)	0.53*** (5.24)	0.62*** (6.05)	0.52*** (5.28)
<i>Panel G. 4-Factor Model</i>								
Takeover target	0.69** (2.10)	0.84*** (3.18)	0.61*** (2.80)	0.53*** (2.86)	1.00*** (4.49)	1.18*** (6.03)	1.33*** (6.93)	1.18*** (6.44)
Not takeover target	0.70*** (3.36)	0.63*** (3.69)	0.57*** (3.84)	0.51*** (3.86)	0.50** (2.54)	0.65*** (3.47)	0.70*** (3.82)	0.70*** (3.78)
Target – not target	-0.01 (-0.03)	0.21 (1.05)	0.04 (0.23)	0.02 (0.15)	0.51*** (3.89)	0.53*** (5.19)	0.62*** (6.05)	0.53*** (5.35)
<i>Panel H. 4-Factor + Takeover Factor Model</i>								
Takeover target	0.73** (2.31)	0.87*** (3.36)	0.63*** (3.03)	0.55*** (3.07)	0.75*** (3.57)	0.89*** (4.91)	1.02*** (5.80)	0.93*** (5.42)
Not takeover target	0.71*** (3.47)	0.64*** (3.80)	0.58*** (4.02)	0.52*** (4.04)	0.28 (1.51)	0.42** (2.36)	0.44** (2.54)	0.44** (2.57)
Target – not target	0.02 (0.07)	0.22 (1.13)	0.05 (0.32)	0.03 (0.21)	0.47*** (3.53)	0.47*** (4.51)	0.58*** (5.46)	0.49*** (4.85)

The fall in excess returns is consistent with the hypothesis that takeover risk is to some extent priced in U.S. markets; however, this risk factor does not fully explain excess returns. Moreover, the risk premium should be independent of actual takeovers occurring, as pointed out by Cremers et al. (2009), but this is not the case in our sample: Buyback firms that are subsequently taken over experience 4-year excess returns that are 17.7% (Panel D of Table 8) to 26.4% (Panel H) higher than those of other buyback firms.<sup>22</sup> However, this result is consistent with the hypothesis that buyback stocks were undervalued and that bidders took advantage of the undervaluation. Put differently, markets underestimate the takeover probability of some buyback stocks. Furthermore, introducing the takeover factor has no impact on the excess returns of non-U.S. firms, which do not appear to be determined either by actual takeover activity or by takeover risk. Indeed, despite the lack of takeover activity, long-run excess returns are not smaller in non-U.S. countries. This finding is not surprising, considering that takeover activity is much more significant in the United States than in other countries (Rossi and Volpin (2004)).

<sup>22</sup>The 26.4% 48-month return implied by the calendar-time estimates in Panel H of Table 8 is computed as  $(1 + 0.49\%)^{48} - 1 = 26.4\%$ , where 0.49% is the return on U.S. buyback stocks that become takeover targets in excess of those that do not.

#### D. Have Long-Term Returns Disappeared in Recent Years?

Fu and Huang (2015), using buyback announcements from 2003–2012, find that long-term excess returns have disappeared in the United States in recent years. Their argument is that the market has become more efficient, so that managers no longer have inside information. This implies that markets have become closer to strong-form efficient: Had they only become efficient in the semistrong form, then managers would announce a buyback when they have inside information, but stock prices would increase dramatically after the announcement, and we would observe large positive announcement returns but 0 long-term excess returns. This has not happened in recent years: The average abnormal return around buyback announcements is still around 3%, as it has been during the last 40 years. Possible alternative explanations for the decline in long-term excess returns could be the growing importance of bonuses tied to earnings per share (Cheng et al. (2015)) or the emergence of accelerated buybacks in 2004 (Michel, Oded, and Shaked (2010)).

To test whether the anomaly has indeed shrunk in recent years, we re-estimate excess returns using announcements from 2003–2010. The results in Table 9 show that long-term returns in the United States have fallen significantly relative to the results reported in Tables 6 and 7. For example, using the 4-factor model, 4-year post-announcement excess returns fall from 25% to 8% (Panel A; similar effects obtain with the calendar-time method in Panel B). However, long-term excess returns are still positive and generally significant. Table 9 also shows the results for the non-U.S. sample. Here we see no major difference with Panel A in Tables 6 and 7, at least when we focus on the 3- and 4-factor models.

Our results are similar to those of Lee et al. (2015), who find that long-term excess return shrink for buybacks announced during 2002–2006 but are positive and economically large in the subsequent 2007–2011 period.<sup>23</sup>

The hypothesis that a general increase in market efficiency reduced market timing opportunities for managers is inconsistent with our finding that long-term excess returns have not declined outside the United States in recent years. Of course, this analysis is based on a shorter period and one that includes one of the largest financial crises in history. The traditional call for more future research is important here. In that respect, it should be noted that the combined results (Ikenberry et al. (1995), Peyer and Vermaelen (2009), and our own), which cover over 30 years of buyback announcements, do not show a systematic declining trend in long-term excess returns.<sup>24</sup>

<sup>23</sup>We explore this issue further (results available from the authors) by testing for long-run excess returns for all U.S. buybacks announced in a specific year (starting in 1998, ending in 2010). We find that excess returns start declining for announcements made in 2003, and they remain small until announcements made in 2007. However, the magnitude of long-term excess returns for announcements made during 2008–2010 is comparable to those of the early (pre-2003) sample, inconsistent with the hypothesis that companies were unable to time the market after 2003 because markets became more efficient. This suggests caution when drawing conclusions from a short sample period.

<sup>24</sup>Ikenberry et al. (1995) find that buybacks announced during 1980–1984 are followed by 3-year excess returns of 16%, but buybacks announced during the next 5 years are followed by smaller excess returns (9.21%). Peyer and Vermaelen (2009) find that 3-year long-term excess returns increase to 18.6% in the 1990–2002 period. Once we consider the whole period, 1980–2010, there is no evidence of a systematic decline over time in U.S. excess returns.

TABLE 9  
Recent Long-Run Returns (2003–2010 Announcements)

Table 9 reports the long-run returns over 12-, 24-, 36-, and 48-month horizons following the buyback announcement date Ibbotson's (1975) returns across time and securities (RATS) method (Panel A, which reports cumulative abnormal returns) and the calendar-time method (Panel B, which reports monthly abnormal returns), restricting the sample to non-U.S. buyback announcements made after 2002, in addition to U.S. buybacks over the same period. In Panel A, the standard errors are clustered around country and announcement calendar month. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

*Panel A. RATS Method*

	Alpha (12 months)	p-Value	Alpha (24 months)	p-Value	Alpha (36 months)	p-Value	Alpha (48 months)	p-Value
<i>Global (non-U.S.) Buybacks</i>								
1-factor model	9.47***	(0.00)	16.16***	(0.00)	19.34***	(0.00)	21.97***	(0.00)
3-factor model	6.45***	(0.00)	11.07***	(0.00)	14.03***	(0.00)	17.98***	(0.00)
4-factor model	6.38***	(0.00)	11.31***	(0.00)	15.02***	(0.00)	19.26***	(0.00)
<i>U.S. Buybacks</i>								
1-factor model	5.88***	(0.00)	7.34***	(0.00)	7.61***	(0.00)	8.40***	(0.00)
3-factor model	3.51***	(0.00)	4.73***	(0.00)	4.38***	(0.00)	5.39***	(0.00)
4-factor model	3.59***	(0.00)	4.91***	(0.00)	5.73***	(0.00)	7.99***	(0.00)

*Panel B. Calendar-Time Method*

	Alpha (12 months)	t-Stat.	Alpha (24 months)	t-Stat.	Alpha (36 months)	t-Stat.	Alpha (48 months)	t-Stat.
<i>Global (non-U.S.) Buybacks</i>								
1-factor model	1.13***	(4.66)	0.94***	(5.48)	0.77***	(5.90)	0.64***	(4.60)
3-factor model	0.68***	(3.44)	0.56***	(4.05)	0.47***	(4.51)	0.40***	(3.31)
4-factor model	0.68***	(3.47)	0.59***	(4.32)	0.51***	(4.93)	0.48***	(4.00)
<i>U.S. Buybacks</i>								
1-factor model	0.32*	(1.77)	0.37***	(2.60)	0.38***	(3.11)	0.44***	(3.85)
3-factor model	0.17	(0.97)	0.23	(1.64)	0.22*	(1.94)	0.29***	(2.61)
4-factor model	0.27*	(1.76)	0.29**	(2.43)	0.32***	(3.05)	0.39***	(3.70)

E. Explaining Excess Returns: Market Timing

The results discussed in the previous sections indicate that the long-term returns associated with the average buyback are robust. A prominent explanation for long-term excess returns in the literature is market timing, under two possible interpretations: Firms buy back their undervalued stock because they believe the market has overreacted to bad news (*overreaction hypothesis*), or they buy back stock because the market is overestimating risk (*reduction in risk hypothesis*).

Testing the *overreaction hypothesis* requires identifying which stocks are more likely temporarily undervalued by the market. To measure the likelihood of undervaluation, we use the undervaluation index (U-index) following Peyer and Vermaelen (2009), described previously. We estimate the long-term excess returns for subsamples with high and low U-index (Table 10). Regardless of the time horizon, the factor model, the event study methodology, or whether the buyback is announced by a non-U.S. firm or a U.S. firm, high U-index buyback firms outperform low U-index ones. While the statistical significance is higher with the RATS methodology, the magnitude of the excess returns is similar. For example, with the calendar-time method and the 4-factor model, non-U.S. (U.S.) high U-index firms beat low U-index firms by 0.22% (0.34%) per month during the 48-month post buyback announcement, which corresponds to a 4-year excess return difference of 11.1% (17.7%), results that are close to the 48-month RATS results (15.4% and 11.9%, respectively). Thus, the international evidence supports the conclusions based on U.S. data.

TABLE 10  
Long-Run Returns and Undervaluation

Table 10 reports the long-run abnormal returns on portfolios of repurchasing firms, obtained using Ibbotson's (1975) returns across time and securities (RATS) method (Panels A and B, which report cumulative returns) and the calendar-time method (Panels C and D, which report monthly abnormal returns). The estimates are based on U.S. dollar returns. Panels A and B use the Fama–French regional factors, and Panels C and D use the global factors. In Panels A and C, the sample is restricted to share buybacks announced outside the United States. In Panels B and D, the sample includes U.S. buybacks only. All panels report estimates of the (cumulative) abnormal returns over horizons spanning 12, 24, 36, and 48 months following the buyback announcement date, using 1-, 3-, and 4-factor models. In all panels, rows labeled "High U-index," "Low U-index," and "High – low U-index" refer to a partition of the sample based on the U-index, which assigns each repurchasing firm a combined score based on the raw return prior to the buyback announcement, the firm's size, and the firm's book-to-market ratio, as described in the Supplementary Material. A given firm belongs to the high U-index (low U-index) group if its U-index is above the 70th percentile (below the 30th percentile) of the U-index distribution among all firms announcing a buyback in a given year. In Panels A and B, the cumulative abnormal returns in the rows labeled "High U-index," "Low U-index," and "High – Low U-index" are obtained by running Ibbotson's (1975) RATS method separately for buyback announcements in the high U-index and low U-index groups and then combining the estimated monthly abnormal returns to obtain cumulative abnormal returns. In these panels, for each horizon, factor model, and sample partition, the table reports the estimate of the cumulative abnormal return as well as the  $p$ -value (in parentheses) from the associated  $\chi^2$  test statistic, which corresponds to that used by Peyer and Vermaelen (2009), with the difference that in this case the standard errors account for clustering around buyback firm nation and announcement calendar month. Panels C and D report monthly alphas and the associated test statistics. The alphas are estimated with weighted least squares, with weights proportional to the number of buyback firms included in the calendar-time portfolios in any given month. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

Months Relative to Ann. Date	1-Factor Model				3-Factor Model				4-Factor Model			
	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)	(+1,+12)	(+1,+24)	(+1,+36)	(+1,+48)
<b>Panel A. Non-U.S. Buybacks (RATS)</b>												
High U-index	13.54*** (0.00)	29.56*** (0.00)	38.92*** (0.00)	45.34*** (0.00)	8.77*** (0.00)	18.92*** (0.00)	25.80*** (0.00)	32.68*** (0.00)	9.15*** (0.00)	19.48*** (0.00)	26.52*** (0.00)	32.63*** (0.00)
Low U-index	6.72*** (0.00)	14.25*** (0.00)	19.26*** (0.00)	23.30*** (0.00)	4.29*** (0.00)	9.31*** (0.00)	12.54*** (0.00)	15.45*** (0.00)	4.58*** (0.00)	10.01*** (0.00)	13.76*** (0.00)	17.18*** (0.00)
High – low U-index	6.83*** (0.00)	15.31*** (0.00)	19.66*** (0.00)	22.04*** (0.00)	4.48** (0.01)	9.61*** (0.00)	13.26*** (0.00)	17.22*** (0.00)	4.58** (0.01)	9.47*** (0.00)	12.76*** (0.00)	15.45*** (0.00)
<b>Panel B. U.S. Buybacks (RATS)</b>												
High U-index	13.21*** (0.00)	27.30*** (0.00)	37.30*** (0.00)	41.06*** (0.00)	8.77*** (0.00)	18.74*** (0.00)	25.29*** (0.00)	24.95*** (0.00)	11.51*** (0.00)	21.75*** (0.00)	28.83*** (0.00)	29.49*** (0.00)
Low U-index	4.56*** (0.00)	12.21*** (0.00)	23.12*** (0.00)	28.40*** (0.00)	3.27*** (0.00)	7.34*** (0.00)	12.89*** (0.00)	14.63*** (0.00)	4.45*** (0.00)	9.20*** (0.00)	14.92*** (0.00)	17.58*** (0.00)
High – low U-index	8.64*** (0.00)	15.09*** (0.00)	14.17*** (0.00)	12.66*** (0.00)	5.50** (0.01)	11.40*** (0.00)	12.40*** (0.00)	10.32** (0.02)	7.06*** (0.00)	12.55*** (0.00)	13.90*** (0.00)	11.92** (0.01)
<b>Panel C. Non-U.S. Buybacks (calendar time)</b>												
High U-index	1.23*** (3.55)	1.23*** (4.24)	1.15*** (4.71)	1.00*** (4.45)	0.66** (2.25)	0.70*** (2.87)	0.67*** (3.37)	0.59*** (3.37)	0.71** (2.42)	0.75*** (3.16)	0.72*** (3.65)	0.63*** (3.58)
Low U-index	0.90*** (3.95)	0.92*** (4.55)	0.81*** (4.63)	0.68*** (4.24)	0.46** (2.57)	0.50*** (3.16)	0.45*** (3.28)	0.38*** (3.09)	0.48*** (2.64)	0.53*** (3.36)	0.48*** (3.50)	0.41*** (3.36)
High – low U-index	0.34* (1.84)	0.31** (2.24)	0.34*** (3.02)	0.32*** (2.99)	0.20 (1.11)	0.19 (1.40)	0.22** (2.01)	0.21** (2.06)	0.23 (1.29)	0.22 (1.62)	0.24** (2.18)	0.22** (2.11)
<b>Panel D. U.S. Buybacks (calendar time)</b>												
High U-index	0.97** (2.38)	1.32*** (3.75)	1.35*** (4.14)	1.20*** (4.05)	0.68* (1.76)	1.00*** (3.14)	1.02*** (3.44)	0.85*** (3.16)	1.15*** (3.41)	1.25*** (4.18)	1.22*** (4.42)	1.03*** (4.08)
Low U-index	0.52** (2.33)	0.80*** (3.80)	0.92*** (4.50)	0.87*** (4.37)	0.32 (1.54)	0.52*** (2.70)	0.58*** (3.06)	0.53*** (2.87)	0.52*** (2.74)	0.67*** (3.68)	0.72*** (4.02)	0.66*** (3.79)
High – low U-index	0.45 (1.57)	0.52** (2.09)	0.43* (1.93)	0.30 (1.56)	0.36 (1.30)	0.48** (2.15)	0.43** (2.22)	0.29* (1.67)	0.63** (2.41)	0.58*** (2.63)	0.51*** (2.63)	0.34** (2.03)

The second interpretation of long-term excess returns is the *reduction in risk hypothesis* (Grullon and Michaely (2004)): Stock prices increase after buybacks in part because markets are slow to realize that buyback firms experience a significant drop in systematic risk as they move from being growth companies to being more mature businesses. Thus, repurchasing firms can buy back stock cheaply, given the discount rate applied in the market is too high. The reduction in risk hypothesis predicts outperformance because firms' systematic risk is going down and the market is slow to realize it.

To test the reduction in risk hypothesis, we closely follow Grullon and Michaely (2004) and estimate non-U.S. buyback firms' pre- and post-buyback exposure to the market, size (SMB), value (HML), and momentum (UMD) factors (Table 11). We find an average (median) market beta of 0.96 (0.86) before the buyback and 0.92 (0.85) after the buyback; 54% of firms experience a decrease in beta and only in 6% of the buyback announcements is the decrease statistically significant. Similar results hold for the size, value, and momentum factor exposures. The results suggest that risk in non-U.S. buyback firms does not go down systematically. Thus, the average long-run abnormal returns in our sample of non-U.S. buybacks cannot be attributed to markets underreacting to changes in risk after a buyback announcement.

TABLE 11  
Changes in Risk Exposure around the Buyback Announcement

Table 11 reports the distribution of the estimates of the loadings on the market factor (columns 1 and 2) from the 1-factor model, the SMB factor (columns 3 and 4), the HML factor (columns 5 and 6) from the 3-factor model, and the UMD factor (columns 7 and 8) from the 4-factor model, before and after the buyback announcement, for each buyback firm. The estimates are obtained as follows: For each buyback firm  $i$ , the following 1-factor model is estimated:

$$R_{it} - R_{ft} = \alpha_{i, \text{Before}} D_{it} + \alpha_{i, \text{After}} (1 - D_{it}) + \beta_{i, \text{Before}} D_{it} (R_{mt} - R_{ft}) + \beta_{i, \text{After}} (1 - D_{it}) (R_{mt} - R_{ft}) + \varepsilon_{it}$$

where  $D_{it}$  is an indicator variable equal to 1 if calendar month  $t$  precedes the buyback announcement month (i.e., months  $-36$  to  $-1$  relative to the announcement month), 0 otherwise (i.e., months 0 to  $+36$  relative to the announcement month), and  $R_{mt}$  and  $R_{ft}$  are the market return and the risk-free rate of return, respectively. The coefficient estimates for each buyback firm are then stored, and the table describes their distribution. Analogous regressions are estimated for the case of 3- and 4-factor models. All models are estimated on U.S. dollar returns, using regional factor models. The row labeled "% decreasing after buyback" reports the percentage of buyback announcements for which a decrease in risk exposure (market, SMB, HML, or UMD beta) is observed following the buyback announcement. The row labeled "% significant decrease" reports the percentage of cases in which the observed decrease is statistically significant at the 5% level or less. The sample consists of open-market repurchase announcements, over the period 1998–2010, by non-U.S. firms (i.e., excluding U.S. announcements). Repurchase announcements are obtained from the SDC Mergers and Acquisitions and Repurchases data sets.

	1-Factor Market Beta		3-Factor SMB Beta		3-Factor HML Beta		4-Factor UMD Beta	
	Before	After	Before	After	Before	After	Before	After
	1	2	3	4	5	6	7	8
Mean estimate	0.983	0.926	0.743	0.608	0.238	0.182	-0.028	-0.072
Standard deviation	0.728	0.640	1.207	1.085	1.405	1.193	1.013	0.761
Minimum	-0.724	-0.788	-2.441	-2.544	-4.362	-3.752	-3.471	-3.147
25th percentile	0.518	0.512	0.055	-0.019	-0.407	-0.430	-0.455	-0.401
Median	0.898	0.856	0.597	0.505	0.297	0.195	-0.036	-0.025
75th percentile	1.341	1.269	1.270	1.113	0.923	0.790	0.365	0.296
Maximum	3.901	3.554	4.956	4.605	4.338	4.201	3.415	2.372
% decreasing after buyback	54.9%		54.2%		50.1%		50.3%	
% significant decrease	6.7%		4.7%		4.5%		3.9%	

## F. Cross-Sectional Determinants of Long-Term Excess Returns

The conclusion from the previous sections is that long-term excess returns following non-U.S. buybacks appear stronger when managers time the market and the buyback is announced when the stock price is temporarily undervalued. The results on long-term returns in individual countries, moreover, suggest that buyback announcements are not always followed by positive long-term returns. We now follow the spirit of Table 5 and consider a number of mediating firm- and country-specific factors that could reconcile these findings. At the same time, this



approach allows us to test the robustness of our previous results to a broad set of control variables.

The country-specific factors we consider are the same as those in Table 5, but we include additional firm-specific factors: a “Takeover target” indicator equal to 1 if the buyback firm becomes a target within 36 months of the buyback announcement, and 0 otherwise; the change in beta over a  $(-36, +36)$ -month window around the buyback announcement, following Grullon and Michaely (2004); the 1-year buyback completion rate (estimated as explained in the Supplementary Material); and an indicator equal to 1 if the firm makes a “follow-up” buyback announcement in the period over which we compute the long-term excess returns, and 0 otherwise, as Barger et al. (2017) argue that higher long-run excess returns are observed after follow-up buyback announcements.

We obtain estimates of the long-run risk-adjusted returns for individual buyback firms in the spirit of Brennan, Chordia, and Subrahmanyam (1998) as follows: For a given stock in a given calendar month, the risk-adjusted return is computed as the residual from a regression of the stock’s excess return on the 4-factor model.<sup>25</sup> Risk-adjusted returns are then averaged over the 36-month period following the buyback announcement date, obtaining the risk-adjusted average monthly returns. These returns are used as the dependent variables in the regressions reported in Table 12.

The regressions follow the layout from Table 5. Columns 1–4 and 6 contain only non-U.S. buybacks, while columns 5 and 7 are based on all announcements. As in Table 5, and confirming the results in Table 10, the U-index is significantly positively related to long-term excess returns in all regression specifications. The takeover target indicator and the change in beta are only significant when including U.S. buybacks, confirming the univariate results in Tables 8 and 11, respectively. Interestingly, firms with higher completion rates have smaller long-term excess returns, although the effect is weakly significant. We further explore this issue in the next section, where we test for the determinants of completion rates. Highly levered firms have smaller excess returns, which is consistent with some of the criticism that companies underestimate the costs of financial distress when levering up to buy back stock. Finally, consistent with Barger et al. (2017), long-term excess returns after buybacks are to a large extent a result of subsequent buyback announcements. This effect is robust in all regression specifications.

The only country-level characteristic that appears robustly related to long-term excess returns is lambda, measuring the average illiquidity in a given country (Fong et al. (2017)). One interpretation is that illiquidity reflects informational opacity and relative market inefficiency, and that drives underreaction to the buyback announcement. Corporate governance quality could matter for long-term excess returns if good governance is necessary for managers to take advantage of undervaluation. In other words, only firms with good corporate governance are interested in an activity that reduces excess cash to benefit long-term shareholders. We find that corporate governance quality is positively related to long-term

<sup>25</sup>The regression is estimated on the entire 1998–2014 period. The results are not sensitive to the factor model, but we show only the 4-factor results for brevity. The construction of this variable is explained in greater detail in the Supplementary Material.

TABLE 12  
Long-Run Returns: Cross-Sectional Regressions

Table 12 reports the estimates of a regression of firm-level long-run returns on firm-specific and country-level factors. When a given country factor is missing, the corresponding observations are replaced with a 0, and a missing country factor indicator set equal to 1, and 0 otherwise. Specification 1 also includes an intercept, omitted from the table for brevity. Columns 1–4 and 6 include only non-U.S. buybacks; 5 and 7 also include U.S. buybacks. Standard errors (in parentheses) are clustered around nations. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

	1	2	3	4	5	6	7
<i>Firm-Specific Factors</i>							
U-index	0.0843** (2.60)	0.0789** (2.30)	0.0801** (2.07)	0.0834** (2.11)	0.0577* (1.85)	0.0863** (2.32)	0.0620** (2.05)
Leverage	-0.4764*** (5.08)	-0.5288*** (-4.18)	-0.4920*** (-3.66)	-0.5197*** (-3.81)	-0.8405*** (-4.10)	-0.5032*** (-3.89)	-0.8632*** (-4.26)
Dividend payout	-0.1660 (0.90)	-0.1613 (-1.43)	-0.0715 (-0.75)	-0.1029 (-1.14)	-0.2476* (-1.81)	-0.0786 (-0.84)	-0.1775* (-1.74)
Percentage sought	2.3892* (1.83)	2.5503** (2.14)	2.7293** (2.37)	1.8012* (1.94)	-0.2848 (-0.39)	2.1887** (2.26)	-0.1971 (-0.25)
Subsequent buyback	0.1474* (1.82)	0.1251* (1.95)	0.0424 (0.69)	-0.0042 (-0.09)	-0.0173 (-0.57)	0.0327 (0.61)	0.0199 (0.54)
Change in beta	0.0016 (1.08)	0.0012 (0.71)	0.0011 (0.67)	0.0009 (0.52)	0.0002** (2.45)	0.0010 (0.65)	0.0002*** (2.90)
Takeover target	0.1626** (2.27)	0.0779 (0.82)	0.0246 (0.25)	-0.0255 (-0.26)	0.8742** (2.66)	0.0332 (0.32)	0.8786** (2.73)
1-year completion	-0.0007 (0.38)	-0.0017 (-0.95)	-0.0016 (-0.99)	-0.0016 (-0.94)	-0.0025* (-1.74)	-0.0015 (-0.96)	-0.0027* (-2.03)
Buyback has follow-up	0.2491*** (4.69)	0.1863*** (3.61)	0.1978*** (3.80)	0.2420*** (6.08)	0.2723*** (7.02)	0.2129*** (4.49)	0.2407*** (5.37)
<i>Country-Level Factors</i>							
Antidirector index						0.0031 (0.03)	0.1512* (1.73)
Leuz et al. (2003) index						-0.0286* (1.91)	-0.0102 (-0.57)
Board approval (Y/N)						-0.1768 (0.83)	0.1070 (0.62)
Dividend tax disadvantage						-0.2394 (0.52)	0.4811 (0.99)
Option compensation						-0.7258 (1.53)	-0.2662 (-0.45)
Diffuse ownership						-0.0883 (0.15)	0.3489 (0.68)
Lambda						0.2196*** (3.47)	0.2122*** (3.25)
Analysts						-0.0423 (0.90)	-0.0822 (-1.07)
Institutional ownership						1.5108 (0.94)	1.6833 (1.12)
Missing country characteristics indicators		Yes	Yes	Yes	Yes	Yes	Yes
Industry-year fixed effects		Yes	Yes	Yes	Yes	Yes	Yes
Region-year fixed effects			Yes	Yes		Yes	Yes
Nation-year fixed effects				Yes	Yes		
No. of obs.	5,673	5,668	5,668	5,615	9,202	5,668	9,255
R <sup>2</sup>	0.013	0.046	0.061	0.118	0.085	0.072	0.064

returns, with positive coefficients on the antidirector index and negative coefficients on the Leuz et al. (2003) index, but the effects are not robust across specifications.

In sum, we find evidence that undervaluation and some country characteristics matter for long-term excess returns. Buybacks tend to be followed by higher

long-term returns when the announcing firm has a high U-index and low leverage, is in an illiquid market, and (to a lesser extent) is in a country with higher quality corporate governance.

### G. What Determines Completion Rates?

An open-market buyback program is an option, not a firm commitment, and our evidence in Table 3 shows that, even across different countries, there are important differences in actual completion rates. Why do firms complete (or fail to complete) a buyback program? In this case, our analysis is more exploratory, given that the literature has largely focused on explanations of announcement and long-term returns.

We run a series of regressions with a layout similar to that in Table 12, reported in Table 13. Completion rates are *lower* for firms with a higher U-index and in countries with high incidence of stock option compensation for managers, a larger dividend tax disadvantage, and more concentrated ownership. These effects become insignificant once we include U.S. buybacks in specifications 5 and 7; in contrast, those regressions indicate that completion rates are higher when the buyback firm becomes a takeover target, consistent with the takeover deterrence hypothesis and the evidence in Table 8. As expected, the larger the percentage of shares sought, the less likely the buyback will be completed.

These results suggest that, at least outside the United States, firms that buy back stock for reasons other than undervaluation (saving personal taxes on dividends, fighting takeover bids, avoiding dilution in EPS from stock options) tend to complete buybacks. When firms initially announce a buyback because they believe the shares are undervalued, they will not complete the buyback if the stock price subsequently becomes efficient (Ikenberry et al. (2000)). Such tactical behavior may explain the combined results of Tables 12 and 13.

## VI. Conclusion

Following a recent wave of criticism of share buybacks, we take to the data the claim that buybacks destroy value, at the expense of long-term investors. To study long-term value, we look at the returns over a 4-year period following share buyback announcements. To make sure that the outcome of our tests is not driven by a small sample or data snooping, we consider the broadest possible sample, looking at buyback announcements made by firms in 31 non-U.S. countries plus the United States.

On average, share buybacks around the world are associated with positive announcement returns and are followed by positive long-run excess returns. Long-term excess returns are an anomaly in an efficient market, and the fact that this anomaly is global makes it more likely that the U.S. findings are not a result of sample bias.

Not all buybacks are equal, however, and we observe important differences in announcement and long-term returns in the cross section. The positive short- and long-run excess returns are more pronounced for small, beaten-up value stocks, suggesting undervaluation as a main factor driving the buyback announcement and subsequent returns. The relationship is not causal, but it does suggest that

TABLE 13  
Buyback Completion Rates: Cross-Sectional Regressions

Table 13 reports the estimates of a regression of firm-level buyback completion rates on firm-specific and country-level factors. When a given country factor is missing, the corresponding observations are replaced by a 0, and a missing country factor indicator set equal to 1, and 0 otherwise. Specification 1 also includes an intercept, omitted from the table for brevity. Columns 1–4 and 6 include only non-U.S. buybacks; columns 5 and 7 also include U.S. buybacks. Standard errors (in parentheses) are clustered around nations. \*, \*\*, and \*\*\* denote statistical significance at the 10%, 5%, and 1% levels, respectively.

	1	2	3	4	5	6	7
<i>Firm-Specific Factors</i>							
U-index	-1.8717** (2.48)	-1.3938** (-2.48)	-1.7281*** (-2.98)	-1.7435*** (-3.00)	-0.6192 (-0.72)	-1.7617*** (-3.12)	-0.6176 (-0.72)
Leverage	-9.6792*** (3.39)	-6.7920*** (-2.99)	-4.1988** (-2.09)	-4.1184** (-2.19)	-0.7236 (-0.27)	-4.5472** (-2.30)	-0.0402 (-0.02)
Dividend payout	1.5258 (0.25)	-2.3387 (-0.60)	5.2361 (1.59)	4.4832 (1.24)	7.2911** (2.30)	4.6786 (1.36)	6.9057* (1.81)
Percentage sought	-5.4078 (0.32)	4.5928 (0.31)	-20.5182* (-1.92)	-12.4047 (-1.21)	-1.0e+02*** (-3.76)	-18.7277* (-1.76)	-97.3990*** (-3.54)
Subsequent buyback	-0.9539 (0.55)	-1.6926 (-1.53)	-1.4739** (-2.52)	-1.0402 (-1.35)	3.5755 (1.16)	-1.2900* (-1.98)	2.9804 (0.99)
Change in beta	-0.0218 (0.93)	-0.0329 (-1.27)	-0.0309 (-1.23)	-0.0270 (-0.97)	0.0056 (1.41)	-0.0325 (-1.34)	0.0038 (0.71)
Takeover target	-2.6549 (0.79)	0.9620 (0.35)	0.2915 (0.13)	-0.4033 (-0.18)	8.6673** (2.59)	0.1404 (0.06)	8.7357** (2.72)
Buyback has follow-up	-3.5522 (1.42)	-0.3773 (-0.23)	-0.1799 (-0.23)	0.2770 (0.37)	6.2856 (1.54)	0.0551 (0.07)	6.0340 (1.50)
<i>Country-Level Factors</i>							
Antidirector index						-0.5859 (0.36)	-4.9797** (-2.59)
Leuz et al. (2003) index						0.3132 (1.26)	-0.4174 (-1.31)
Board approval (Y/N)						-3.1530 (0.85)	-15.9809*** (-3.16)
Dividend tax disadvantage						22.1176*** (2.90)	-9.5767 (-0.80)
Option compensation						18.3191** (2.37)	7.6275 (0.69)
Diffuse ownership						-31.3931*** (3.60)	-18.2291 (-1.40)
Lambda						1.8470** (2.09)	2.2565 (1.43)
Analysts						1.2220 (1.33)	0.1516 (0.07)
Institutional ownership						-31.6983 (1.38)	69.7266*** (3.68)
Missing country characteristics indicators		Yes	Yes	Yes	Yes	Yes	Yes
Industry-year fixed effects		Yes	Yes	Yes	Yes	Yes	Yes
Region-year fixed effects			Yes	Yes		Yes	Yes
Nation-year fixed effects				Yes	Yes		
No. of obs.	5,673	5,668	5,668	5,615	9,202	5,668	9,255
R <sup>2</sup>	0.009	0.200	0.253	0.287	0.315	0.258	0.273

any real negative consequences associated with the buyback are smaller than the initial undervaluation. Especially in the long run, country-specific factors such as stock market liquidity appear to relate to stock performance following the buyback announcement.

## Supplementary Material

Supplementary Material for this article is available at <https://doi.org/10.1017/S0022109018000984>.

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